# Open access: global trends and CMU experiences

Keith Webster Dean of University Libraries and Director of Emerging and Integrative Media Initiatives

## **Carnegie Mellon University**

### **JANUARY 28, 2021**









## THE PUBLISHING LANDSCAPE





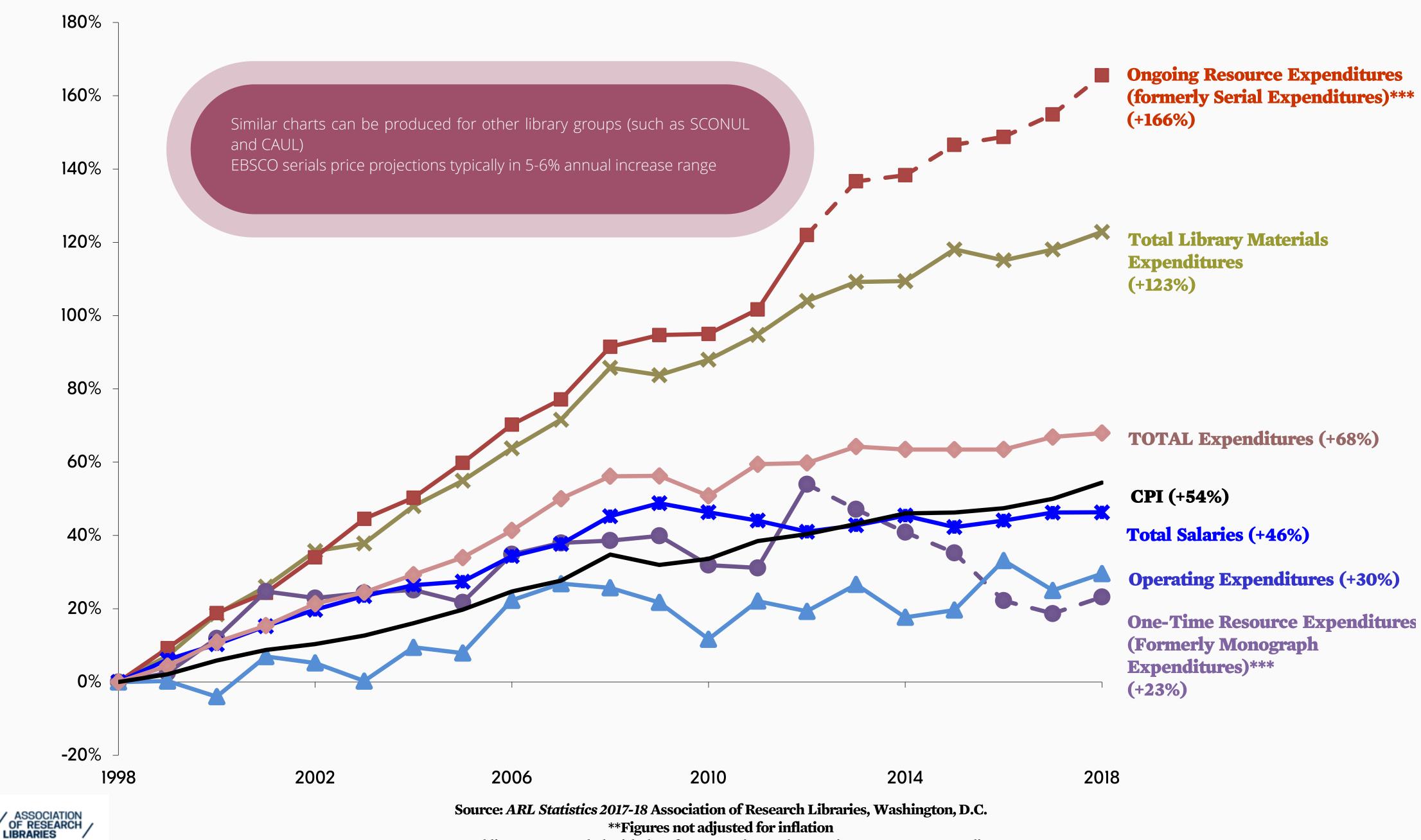




Only librarians, on the whole, complain about the Big Deal, since their researchers are mostly not aware of costs and cost increases. And librarians have limited power. They also have no strong track record when it comes to negotiating, only in rare cases employing professional negotiators, it seems. That is their weakness, and the publishers' strength.

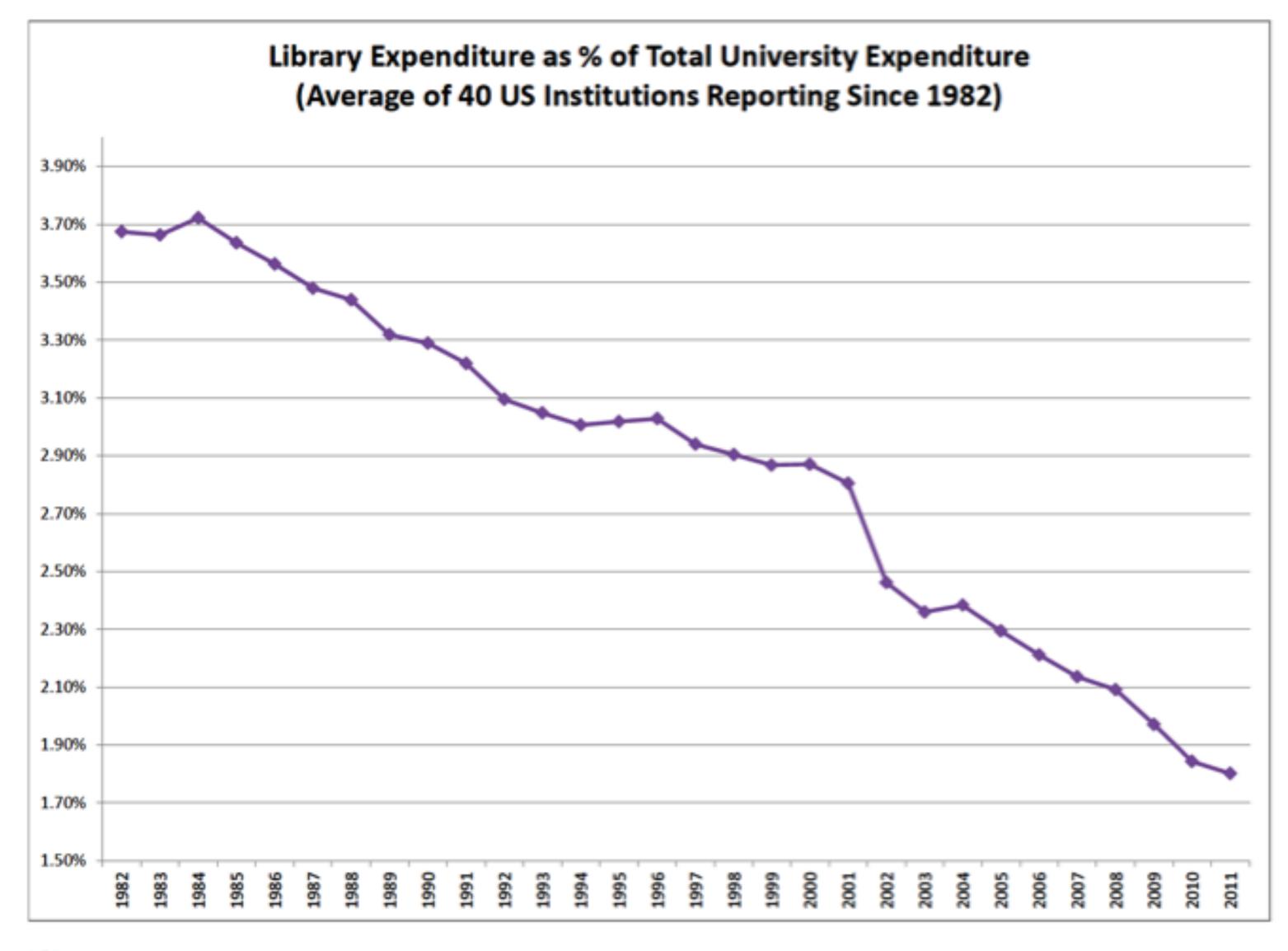
Jan Velterop, quoted in Reed Elsevier NV: Feedback from Meeting with Jan Velterop, FLASH NOTE, February 6, 2012, published by Cheuvreux Credit Agricole Group.

## Expenditure Trends in ARL Libraries 1998-2018

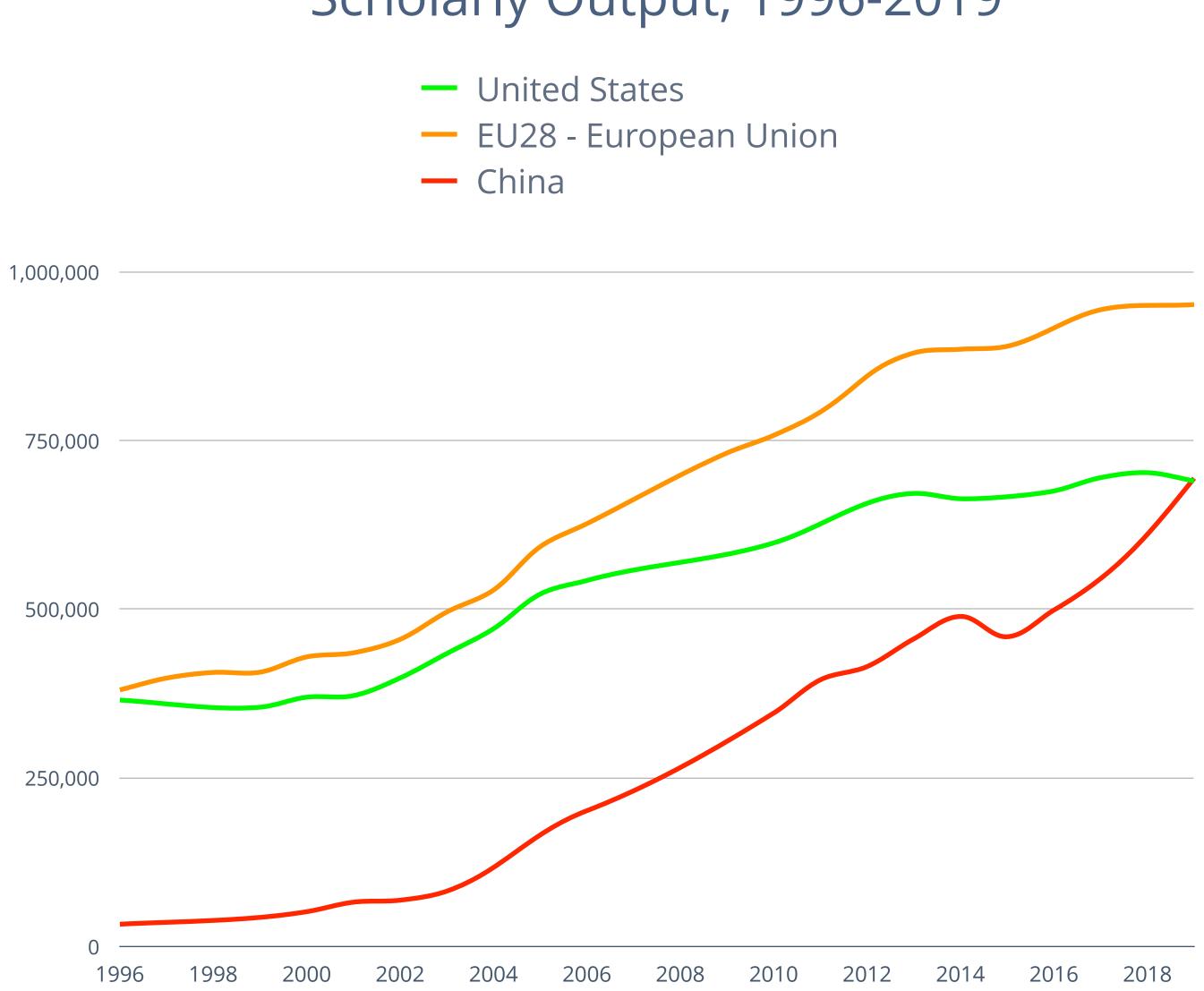


\*\*\*Trend line was extended with data from Ongoing and One-Time Resource Expenditures

## Library budgets under pressure

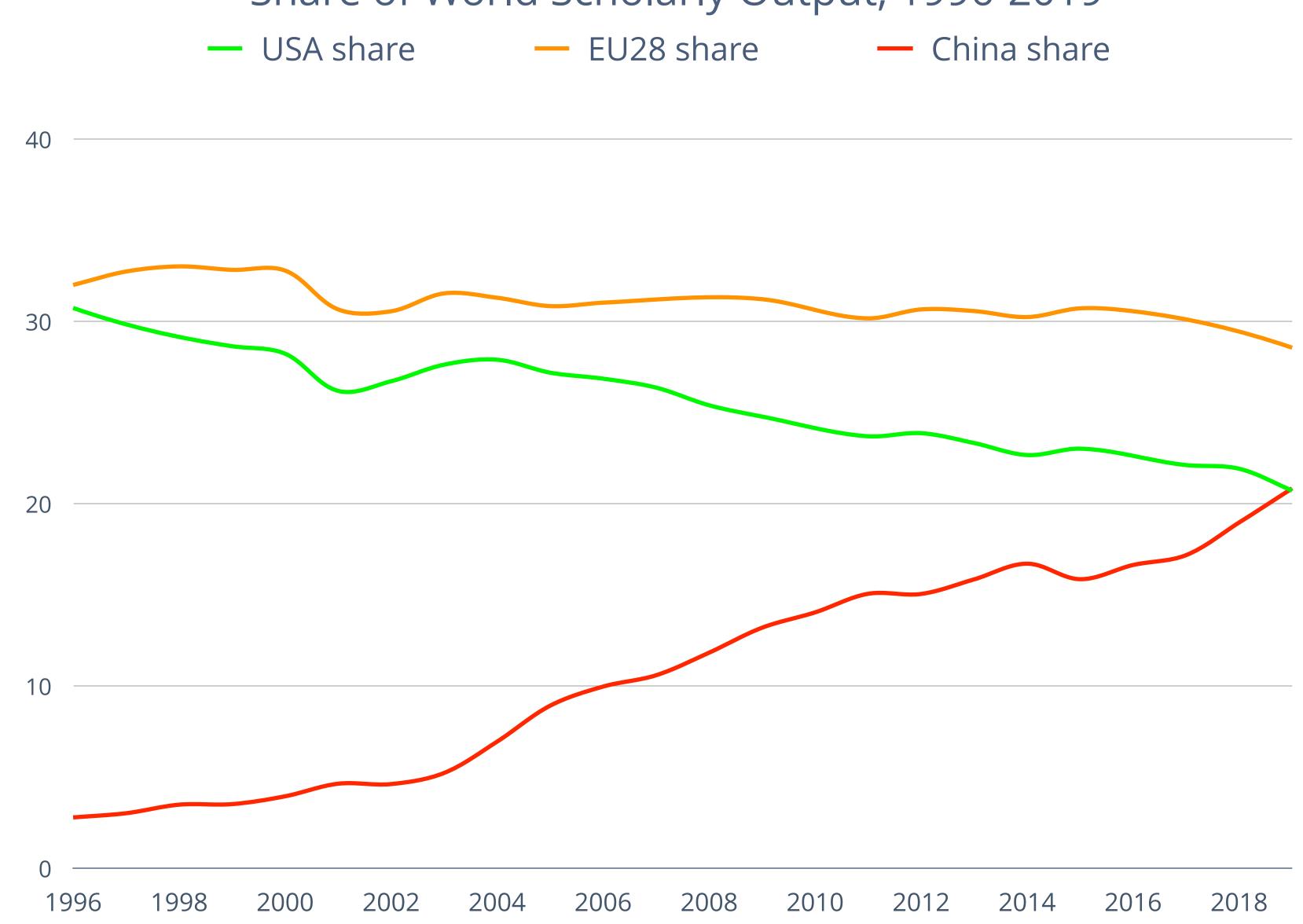






## Scholarly Output, 1996-2019





# Share of World Scholarly Output, 1996-2019



## Global Marketplace for Journals

Publishers sell in markets around the world. Pricing varies according to local markets, journal format, initiatives such as Research4Life. Forex exposure can impact both publishers and libraries. The role of (quasi-)government agencies can also be impactful.

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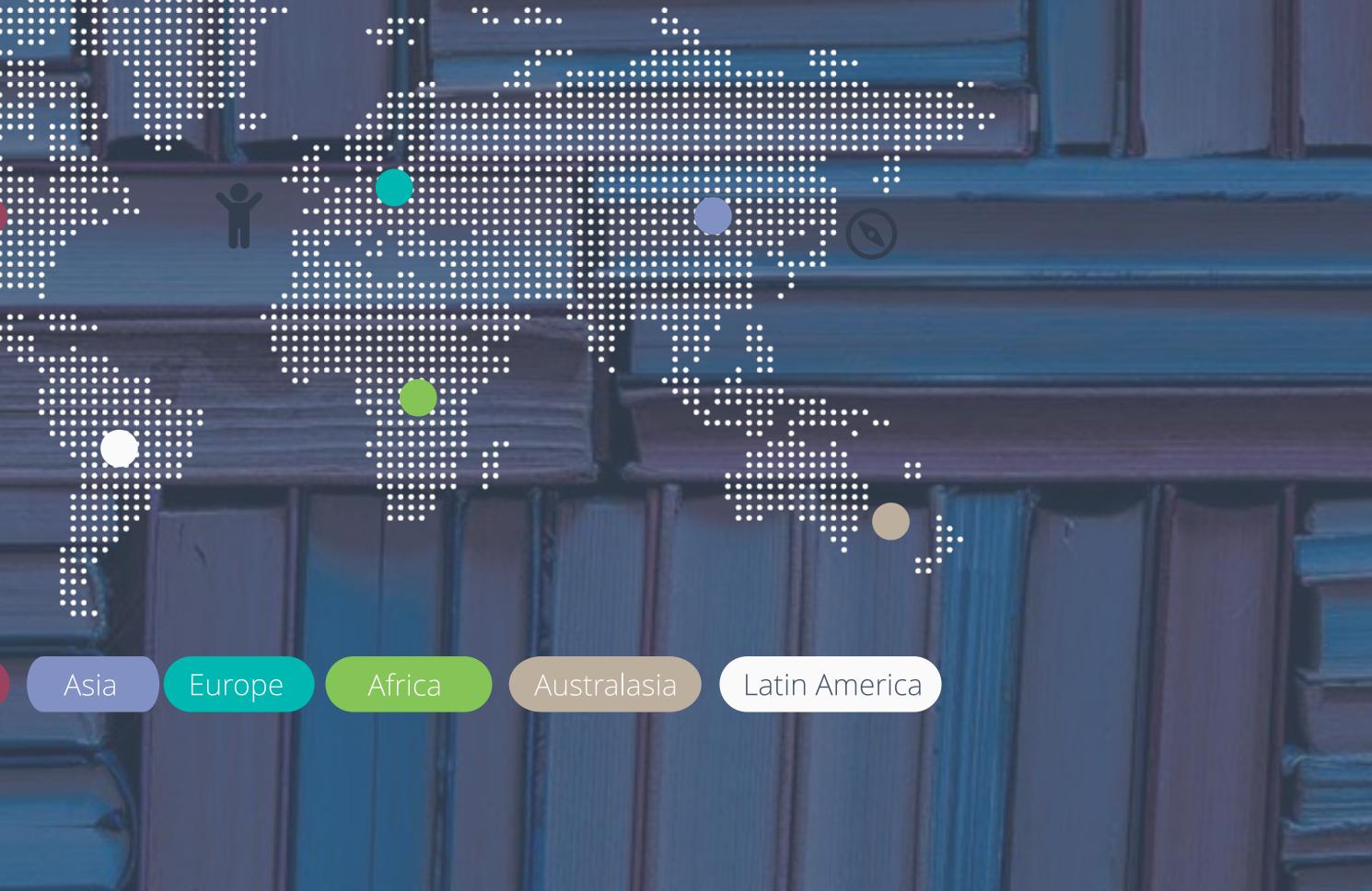
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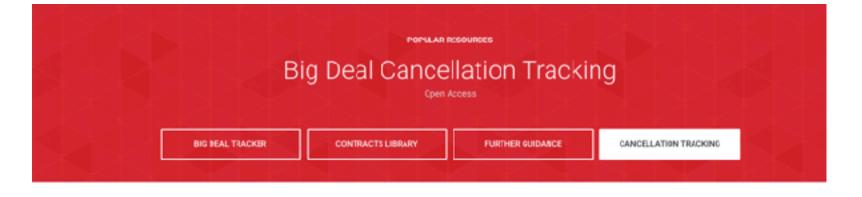
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#### Overview

**>** 

Large publishers have marketed bundles of journals at a discount off of aggregated list price since the late 1990's. The value proposition for publishers is a guaranteed revenue stream at a high overall dollar value. The perceived benefit for the institutions has been access to a large volume of journal titles, at a lower per-title price than ala carte purchasing would afford. Over time, however, the actual value of these "big deals" has grown less clear. Publishers have often raised the price of the packages by 5-15%, far outpacing library budgets. This has been justified, in part, by the addition of a growing number of specialized journal titles, kaunched in quick succession. Libraries have found a growing chunk of their budgets allocated to servicing these big deals, as well as their ability to curate resources and build collections most appropriate for their communities severely hampered.

What was once a no-fuss way to get a significant collection of journals at a discount off of list price has devolved into a restrictive agreement that limits financial and strategic flexibility. The "big deal" has often been compared to a cable or satellite TV package, an apt analogy insofar as the customer cannot choose to pass on content that is of no interest, with initial price breaks quickly giving way to locked-in increases. Much like the millions of consumers who have chosen to "cut the cord", a growing number of libraries are electing to critically appraise these big deals by assessing their collections, the value for money they are receiving from these packages, and how they might more strategically spend their finite collections resources.

#### FINANCIAL TIMES Mutinous librarians help drive change at Elsevier

Move to cut fees adds pressure to funding model already under strain



Alex Barker and Patricia Nilsson in London FEBRUARY 11 2020

P 48 🖶

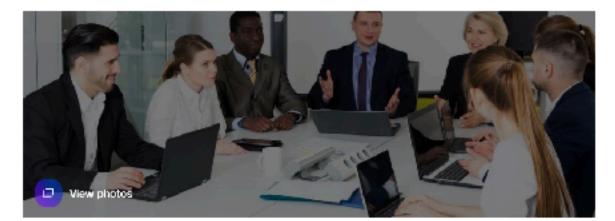
A quiet revolution is sweeping the \$20bn academic publishing market and its main operator Elsevier, partly driven by an unlikely group of rebels: eash-strapped librarians.

When Florida State University cancelled its "big deal" contract for all Elsevier's 2,500 journals last March to save money, the publisher warned it would backfire and cost the library \$1m extra in pay-per-view fees.

#### Is RELX PLC's (LON:REL) High P/E Ratio A Problem For Investors?

Simply Wall St. Simply Wall St. October 15, 2019





This article is for investors who would like to improve their understanding of price to earnings ratios (P/E ratios). We'll apply a basic P/E ratio analysis to RELX PLC's (LON:REL), to help you decide if the stock is worth further research. Based on the last twelve months, **RELX's P/E ratio is 23.37**. That is equivalent to an earnings yield of about 4.3%.

See our latest analysis for RELX

#### How Do I Calculate RELX's Price To Earnings Ratio?

The formula for price to earnings is:

Price to Earnings Ratio = Share Price ÷ Earnings per Share (EPS)

Or for RELX:

P/E of 23.37 = £18.16 ÷ £0.78 (Based on the trailing twelve months to June 2019.)

#### Is A High Price-to-Earnings Ratio Good?

A higher P/E ratio means that investors are paying a higher price for each £1 of company earnings. That is not a good or a bad thing *per se*, but a high P/E does imply buyers are optimistic about the future.

#### Does RELX Have A Relatively High Or Low P/E For Its Industry?

The P/E ratio indicates whether the market has higher or lower expectations of a company. You can see in the image below that the average P/E (20.3) for companies in the professional services industry is lower than RELX's P/E.



DEALS MAY 8, 2018 / 7:45 AM / 2 YEARS AGO

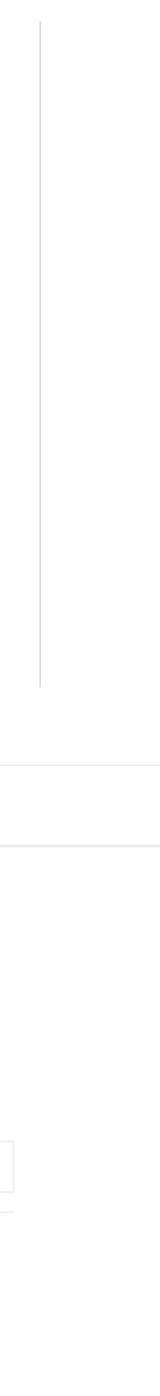
# Weak demand forces Springer Nature to cancel \$3.2 billion float at last minute

Arno Schuetze

4 MIN READ

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FRANKFURT (Reuters) - Springer Nature, the publisher of science magazines Nature and Scientific American, canceled its 3.2 billion euro (\$3.8 bln) stock market flotation planned for Wednesday on weak investor demand, dealing a heavy blow to Germany's vibrant IPO season.



## Customer pressure



## Investor pressure

# General observations





## Publishers in distress?

- Delays in concluding license agreements due to COVID lockdowns
- Exposure to university financial challenges/cash conservation
- Global economic challenges/currency exposure
- Downward pressure on sales and pricing of books/textbooks
- Declining enrollment in higher education
- Threats to IP rights
- Credit risk of serials agents (20% revenue) and bookstore chains
- Cost savings and outsourcing already achieved
- Open access regulations

#### BREXIT

Science funding and collaboration UK sales into EU/FOREX Workforce







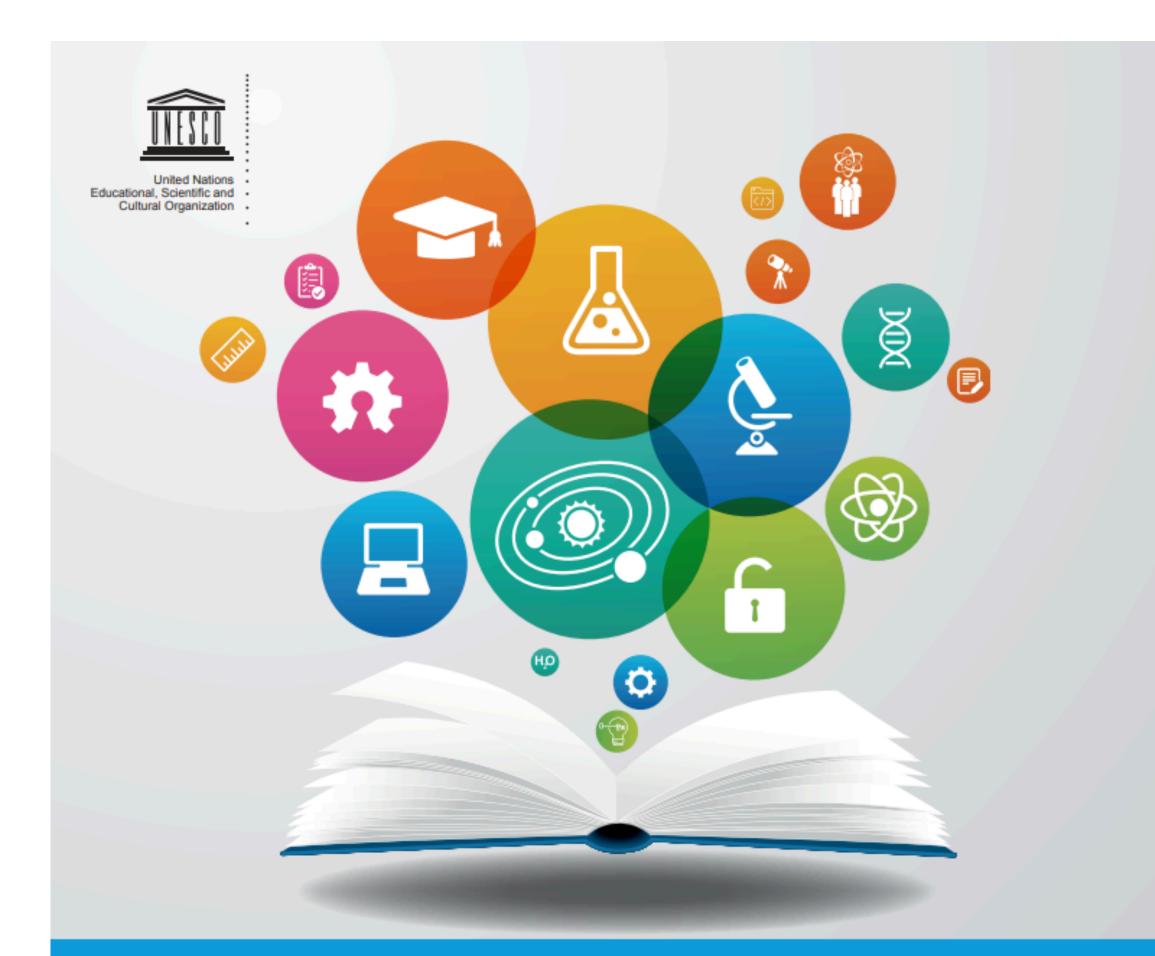
#### RESEARCH FROM CHINA

Shift away from Impact Factor "Fewer but better" Publishing in Chinese journals

#### COVID-19

Success of open sharing Financial pressures Loss of conferences (and time)





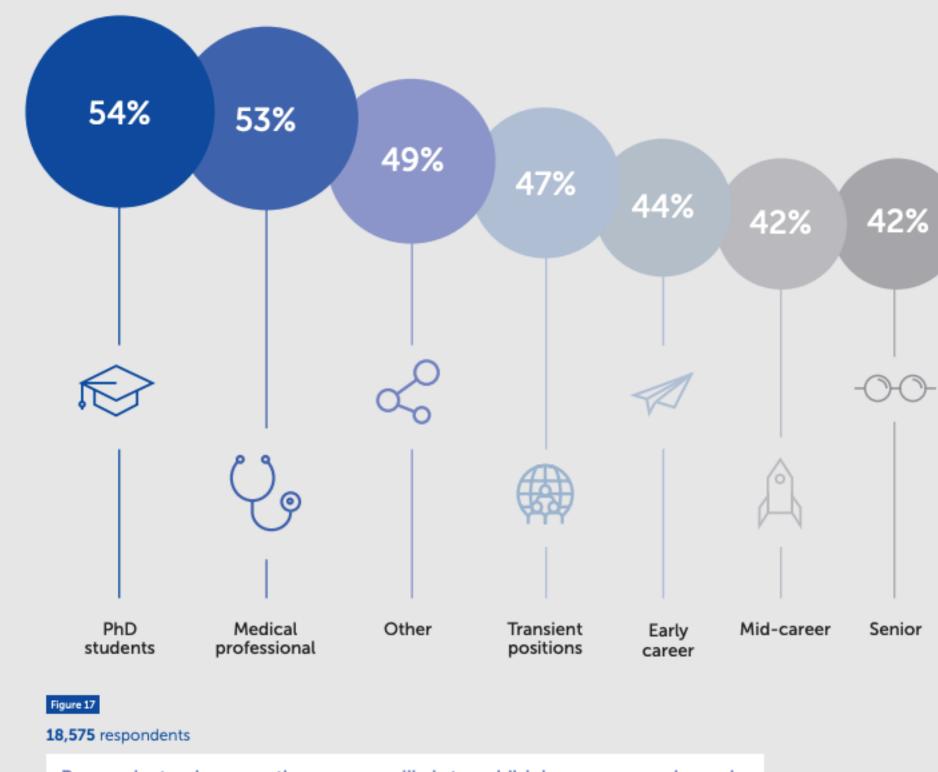
#### Towards a UNESCO Recommendation on Open Science

Building a Global Consensus on Open Science

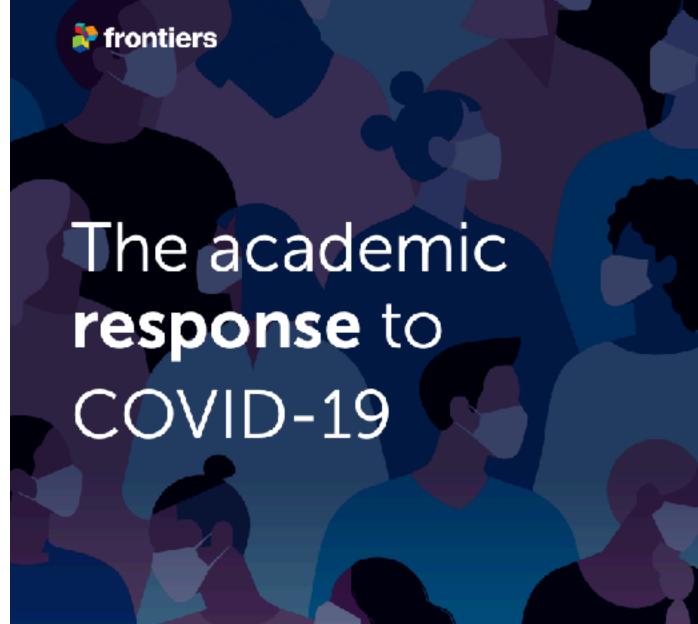
"The COVID-19 pandemic raises our awareness of the importance of science, both in research and international cooperation. The present crisis also demonstrates the urgency of stepping up information sharing through open science. The time has come for us to commit all together,"

-UNESCO Director-General Audrey Azoulay

The pandemic has encouraged many to reconsider how they share their work, with researchers more likely to publish open access, share their data and use preprint servers.



Respondents who agree they are more likely to publish in open access journals.



A survey report

October 2020



## General observations 2 Two sides of the story The lo

## **?** 2020+

The long-term but unknown impacts of a challenging year

Policies, business models and incentives - how do we support researchers?



# On the ground



# Policy Mandates and directives

# Business models Who pays?

## Incentives Why pursue openness?



"With effect from 2021, all scholarly publications on the results from research funded by public or private grants provided by national, regional and international research councils and funding bodies, must be published in Open Access Journals, on Open Access Platforms, or made immediately available through Open Access Repositories without embargo."

#### -cOALition S\*

\* Members include many European national funders, HHMI, Gates Foundation, WHO, EU



## Plan S Making full and immediate Open Access a reality

#### nature

Subscribe Explore our content ~ Journal information 🗸

nature > news > article

NEWS · 20 DECEMBER 2019

#### Rumours fly about changes to US government open-access policy

The White House is said to be preparing a policy that would change how government-funded research is disseminated.

Nidhi Subbaraman





A group representing academic publishers has written a letter to US science adviser Kelvin Droegemeier protesting a rumoured change to government open-access requirements. Credit: Kim Shiflett/NASA

A rumour that the White House is considering a policy that would make all federally funded studies free to read as soon as they are published has prompted a protest from academic publishers.

Two groups that represent publishers in the United States and around the world sent letters to the US government on 18 December opposing any policy that would mandate immediate open access. The publishers told the administration that such a move would hinder the peer-review process, stifle innovation, and tip the publishing business into chaos.

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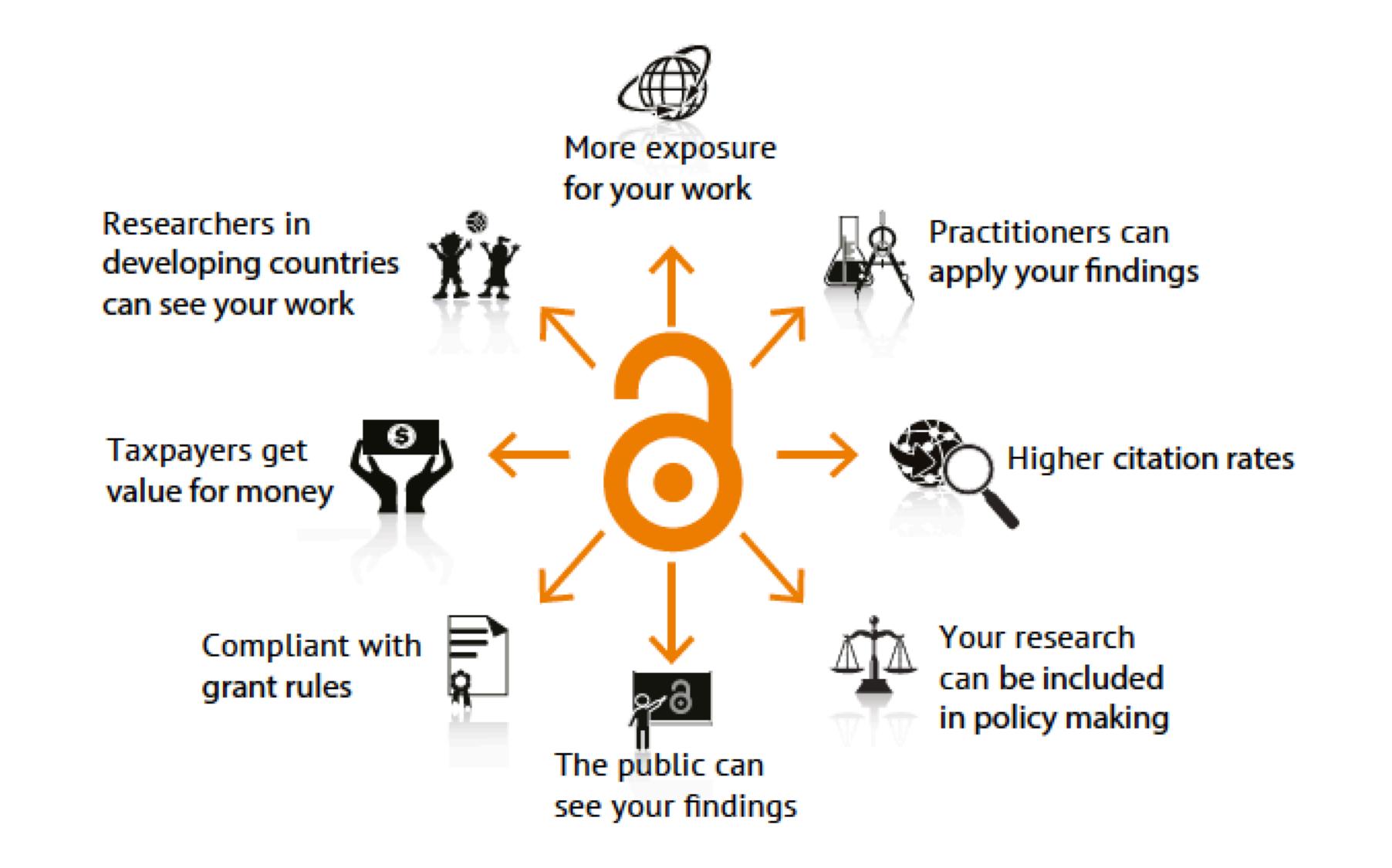


#### • Author pays transaction fee (APC)

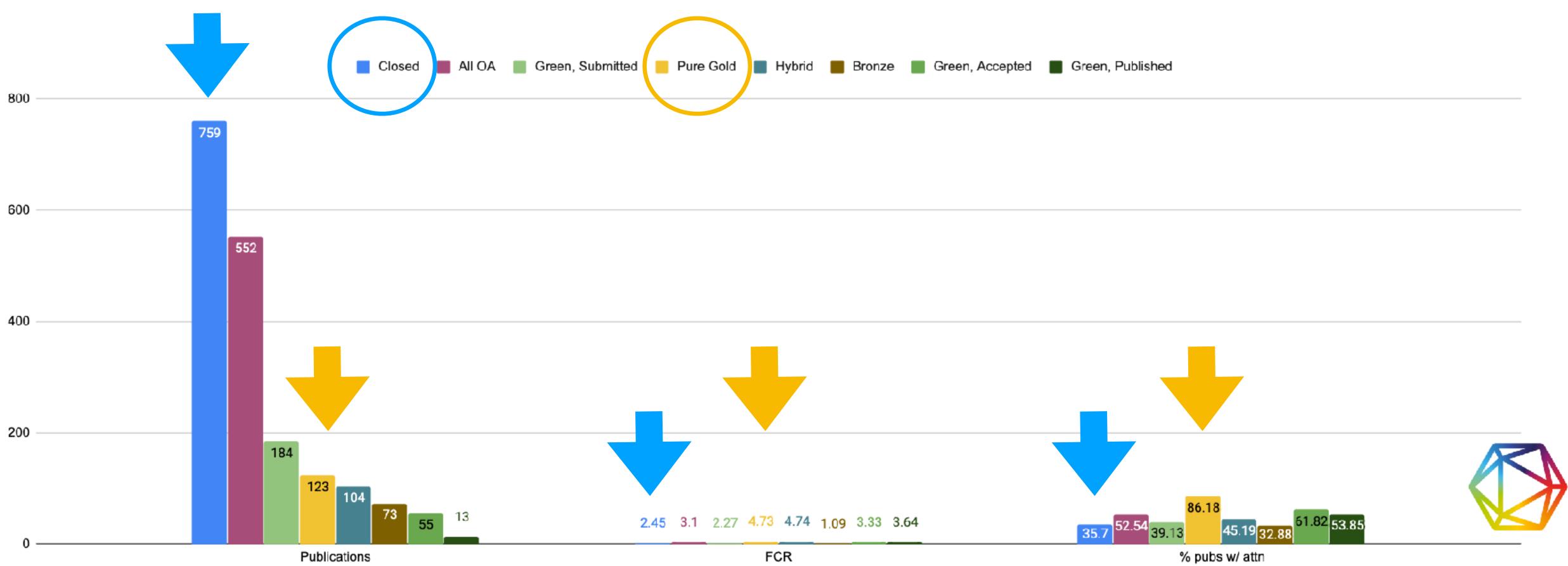
- Institution pays (eg read & publish)
- Funder pays (APC or direct sponsorship (eg eLife))
- Multipayer model
- "Flip" to open; subscribe to open
- Excess of funds in system



## **Benefits of Open Access**



## CMU's publications with Elsevier, 2018-2020, overview







18% world share

Revenues (STM only) \$3.49billion (2019) Profit \$1.298billion (+4% over PY) 2,500 journals





Market strength of the world's major publishers

10% world share

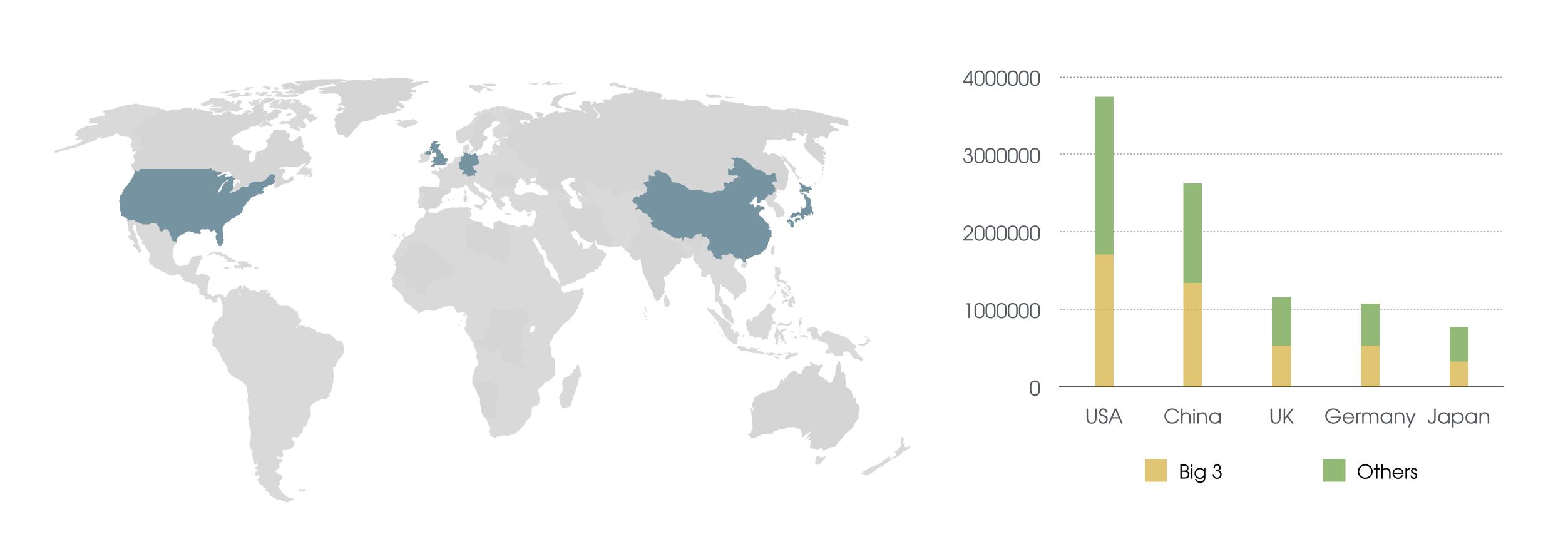
Revenues \$1.98billion (2017) Profit \$631 million 3,000+ journals



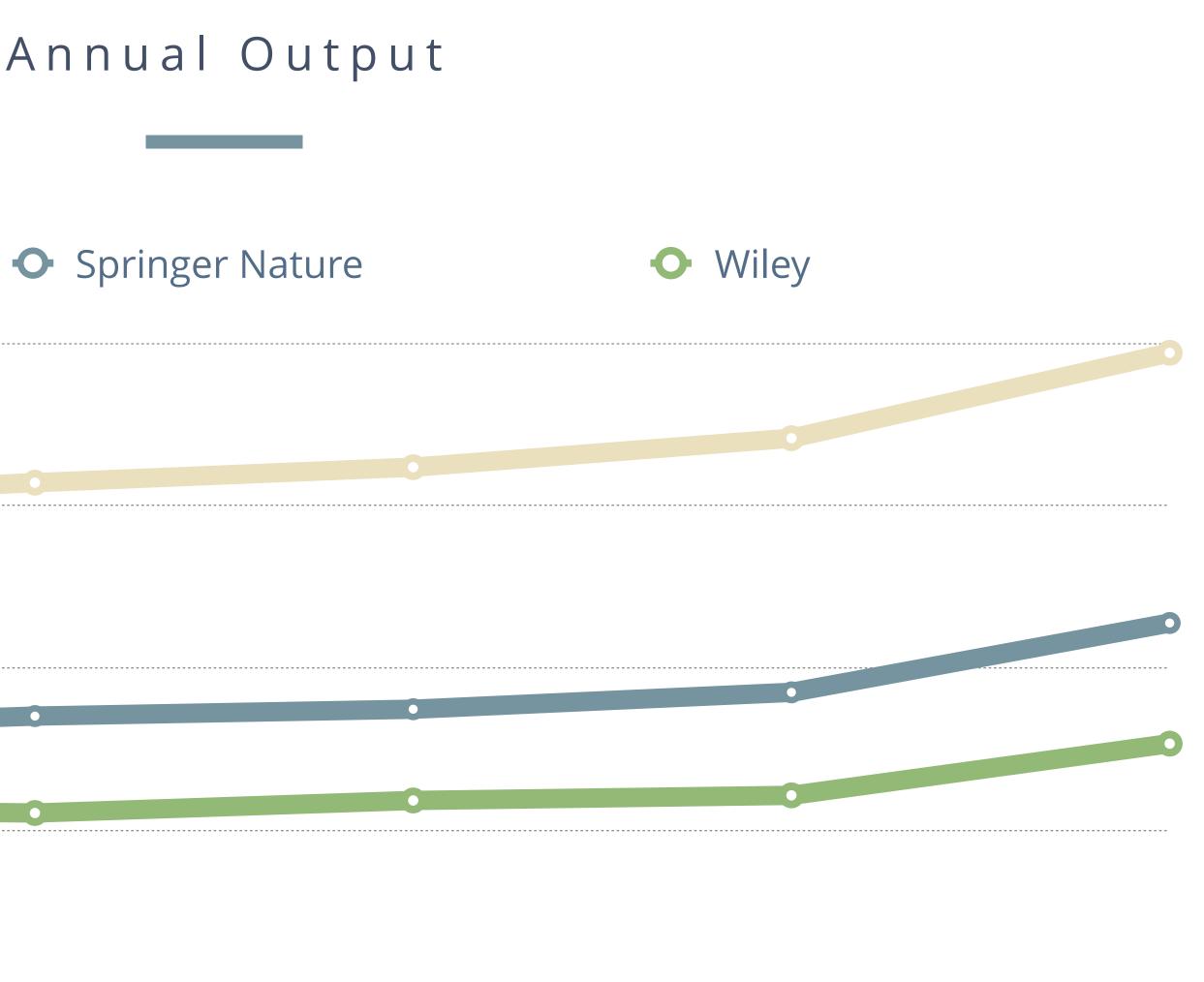
#### 7% world share

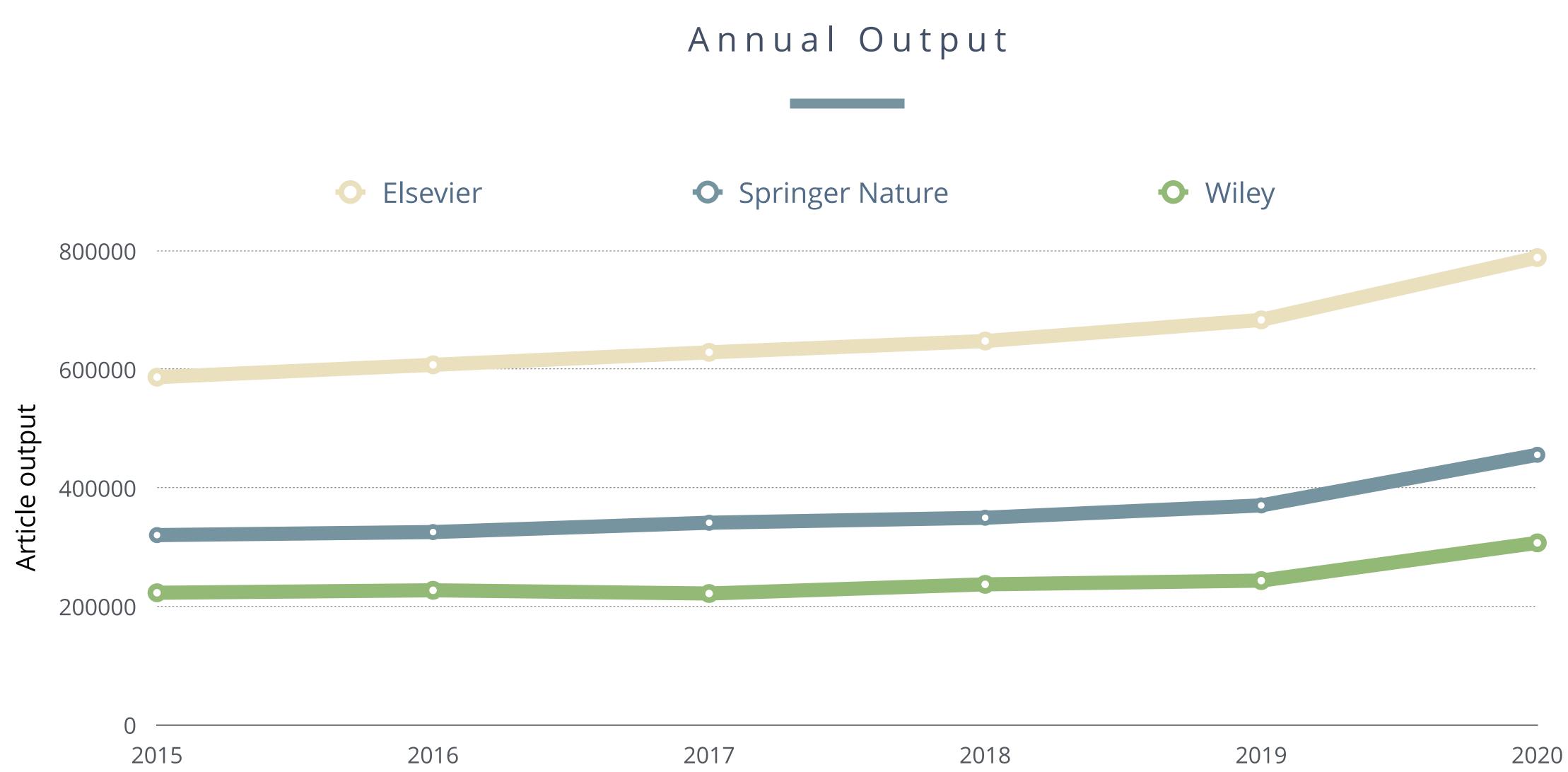
Revenues (Research Publishing) \$949million (2020) Profit \$265million 1,675 journals

#### High-volume country output (2015-2020)

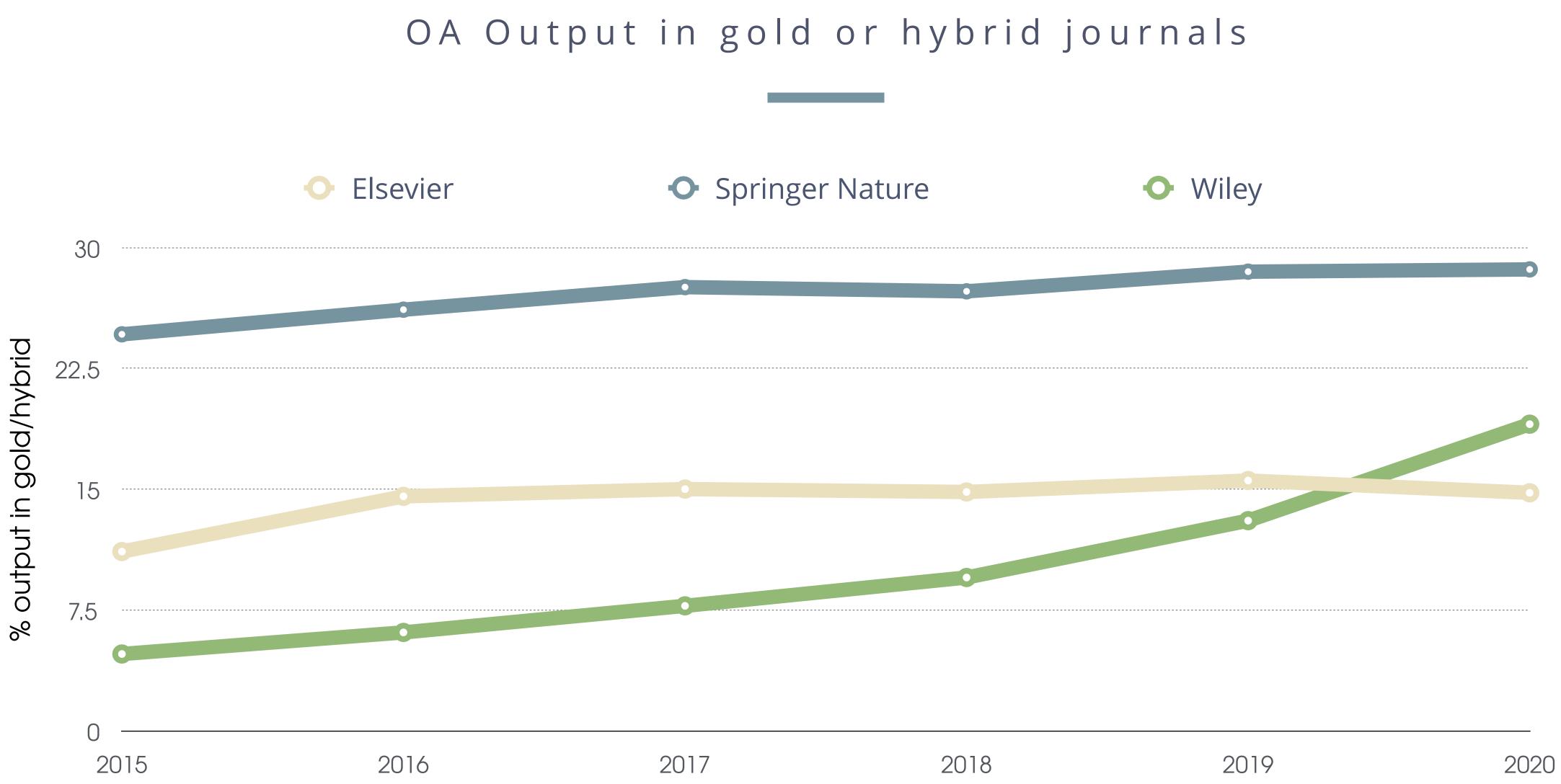














# We fully support open access!

#### **ANNUAL REPORT FORM 20-F 2019**

Growth rate in articles submitted and published accelerated further as we continue to gain market share.

Electronic revenues saw continued good growth, partially offset by print declines

There is continued debate in government, academic and library communities, which are the principal customers for our STM content, regarding to what extent such content should be funded instead through fees charged to authors or authors' funders and/or made freely available in some form after a period following publication. **Some of these methods, if widely adopted, could adversely affect our revenue from paid subscriptions.** 

# ELSEVIER

#### Share of national output 2020

China	29.53
United States	24.27
Netherlands	23.11
Finland	22.06
United	21.68
Austria	21.58
Norway	21.16
Sweden	20.51
Hungary	20.28
Poland	19.76
Germany	19.07
Japan	18.96

## **SPRINGER NATURE**

#### Share of national output 2020

Germany	22.48
Austria	21.68
Hungary	17.66
Netherlands	17.26
Sweden	15.71
Finland	14.23
Norway	14.03
Japan	13.76
China	13.73
United Kingdom	13.08
Poland	12.03
United States	11.82

## **Springer Nature is** committed to accelerating the adoption of open access (OA) publishing

#### **IPO PROSPECTUS 2018**

We believe that an industry shift towards the open access will lead to higher revenues from APCs.

Increased utilization of open access models may reduce demand for subscription-based Academic Research journals, and the APCs for our author-paid open access model may decline or not fully compensate for such demand reduction.

A trend towards "gold" open access models could decrease the quality and the depth of content available for our traditional Academic Research subscription publications

New entrants to OA face low barriers; increased competition in the open access market could put downward pressure on APCs







## Helping researchers share their work with the world

ANNUAL REPORT FORM 10-K 2020 QUARTERLY REPORT FORM 10-Q OCT 2020

Revenue +5% and Adjusted EBITDA +14% on strong doubledigit growth in Open Access

Mandates have the potential to put pressure on subscriptionbased publications. If such regulations are widely

implemented, our consolidated financial position and results of operations could be adversely affected.

Green OA embargo periods should be sufficient to protect subscription revenues

Gold OA is generating incremental revenue

# WILEY

Share of national output 2020

Sweden	12.39
Germany	11.75
United Kingdom	11.63
Netherlands	11.51
Finland	10.88
Norway	10.78
United States	10.76
Austria	10.54
Japan	10.07
China	8.82
Hungary	8.07
Poland	6.17



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# Wiley buys Hindawi in bid to expand open access platforms

US-based academic publisher eager for digital expertise of London counterpart, but outsiders express concern about growing commercial control of scholarly communication

January 5, 2021

Paul Basken

Twitter: <u>@pbasken</u>

The US-based academic publisher Wiley has agreed to acquire London-based Hindawi in what it described as a push to improve its delivery of open access options.

Wiley, with nearly 1,700 journals, adds about 200 more and gains a stronger presence in Asia with its \$298 million (£219 million) purchase of Hindawi.

The most important aspect of the deal,<br/>Wiley's leadership explained, wasBrian Napack, president and chief executive<br/>WileyHindawi's expertise in open access modelsthat use author-paid fees to make articles immediately available to all readers.

The acquisition comes five years into a partnership that began when Hindawi took several of Wiley's subscription-based journals and converted them into such "gold" level open access versions.

"They were early pioneers in this area, and we are taking it up to a new level," Wiley's president and chief executive, Brian Napack, said in an interview.

Source: Wiley Brian Napack, president and chief executive officer of Wiley



## TRANSFORMATIVE AGREEMENTS



Berge

# ELSEVIER

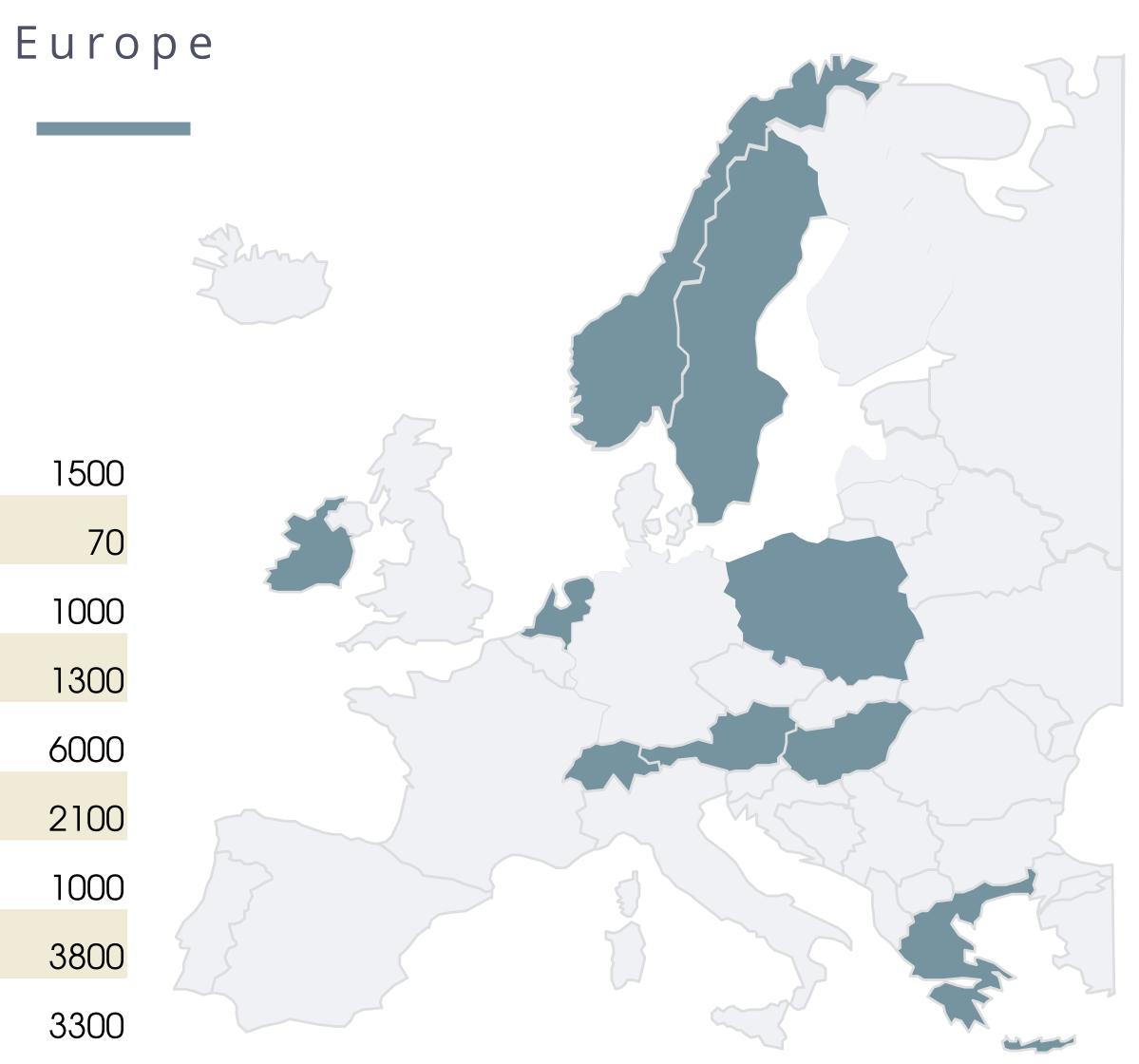
Qatar	QNL Consortium	300
United States	California State University	500
United States	Carnegie Mellon University	200
United States	University of Florida	991

#### Global Approach



# ELSEVIER

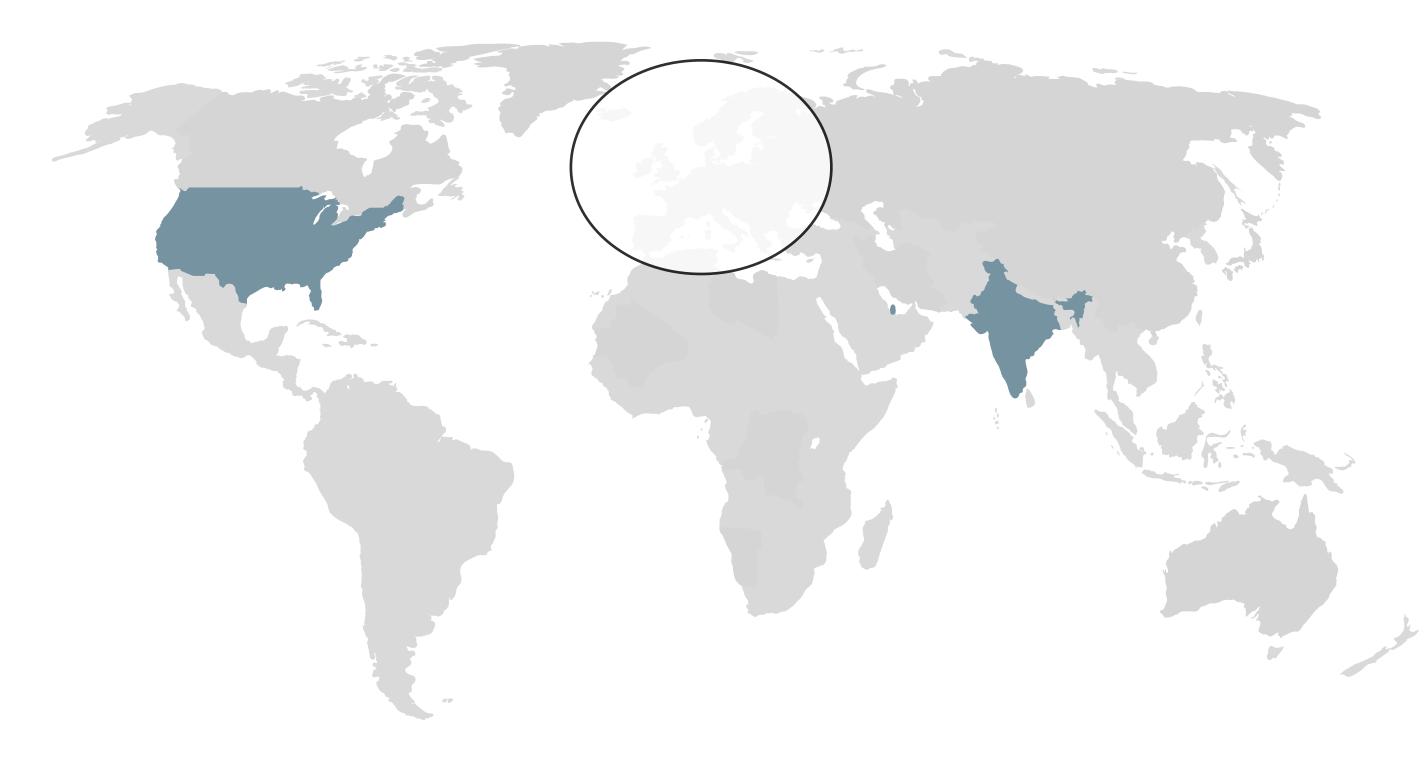
Austria	KEMOE
Greece	HEAL
Hungary	EISZ
Ireland	IReL
Netherlands	VSNU-UKB
Norway	Unit
Poland	National academic license
Sweden	Bibsam Consortium
Switzerland	Consortium of Swiss Academic Libraries



# SPRINGER NATURE

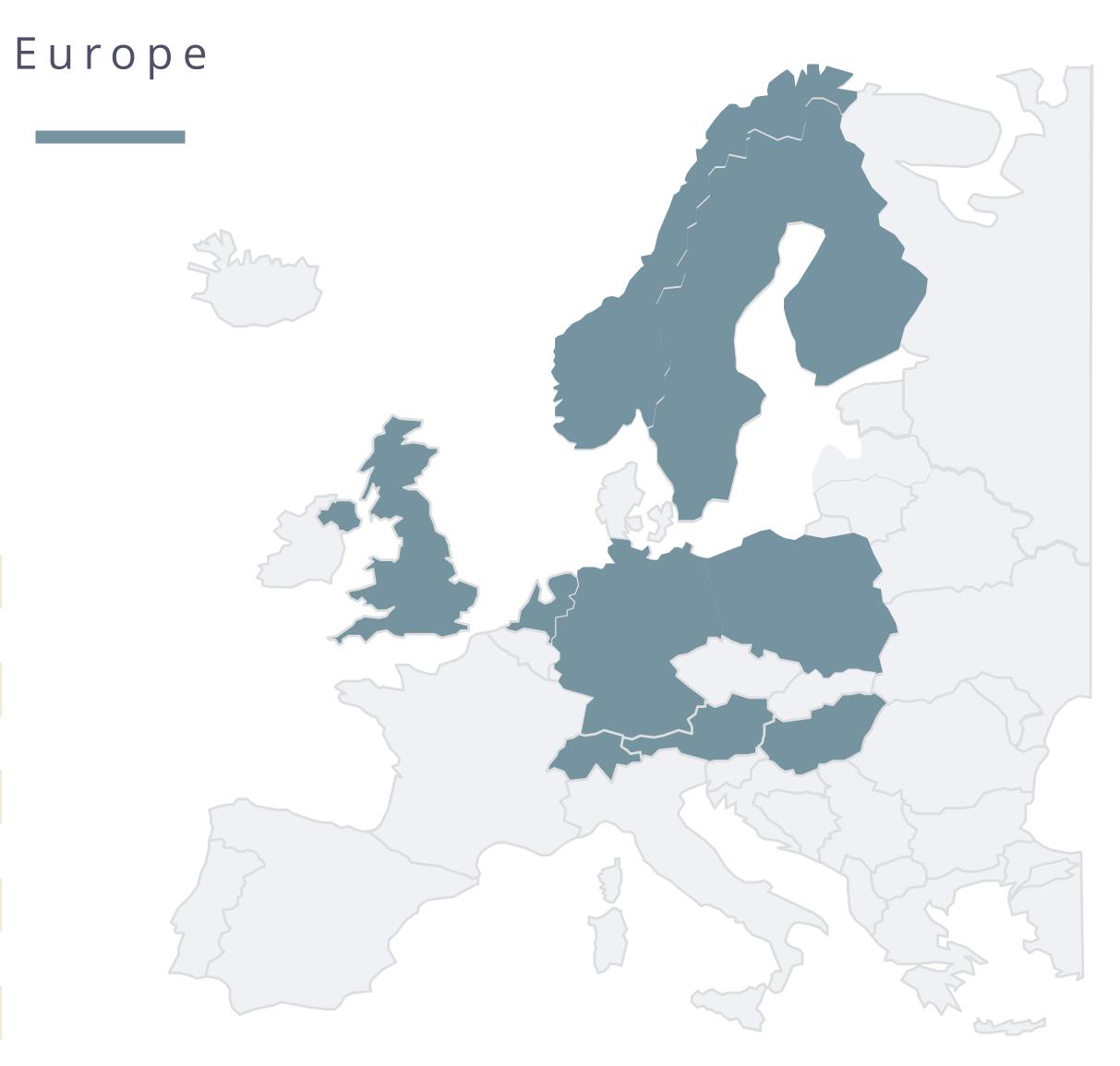
India	Manipal Acad HE	50
Qatar	Qatar National Library	110
United states	California Digital Library	2750

# Global Approach



# **SPRINGER NATURE**

Austria	KEMOE/FWF	1500
Finland	FinELib consortium	770
Germany	Projekt DEAL Consortium	9500
Hungary	EISZ	800
Netherlands	VSNU-UKB	2100
Norway	Unit	700
Poland	National academic license	2000
Sweden	Bibsam Consortium	2600
Switzerland	Consortium of Swiss Academic Libraries	1400
United Kingdom	Jisc	5000



# WILEY

United States

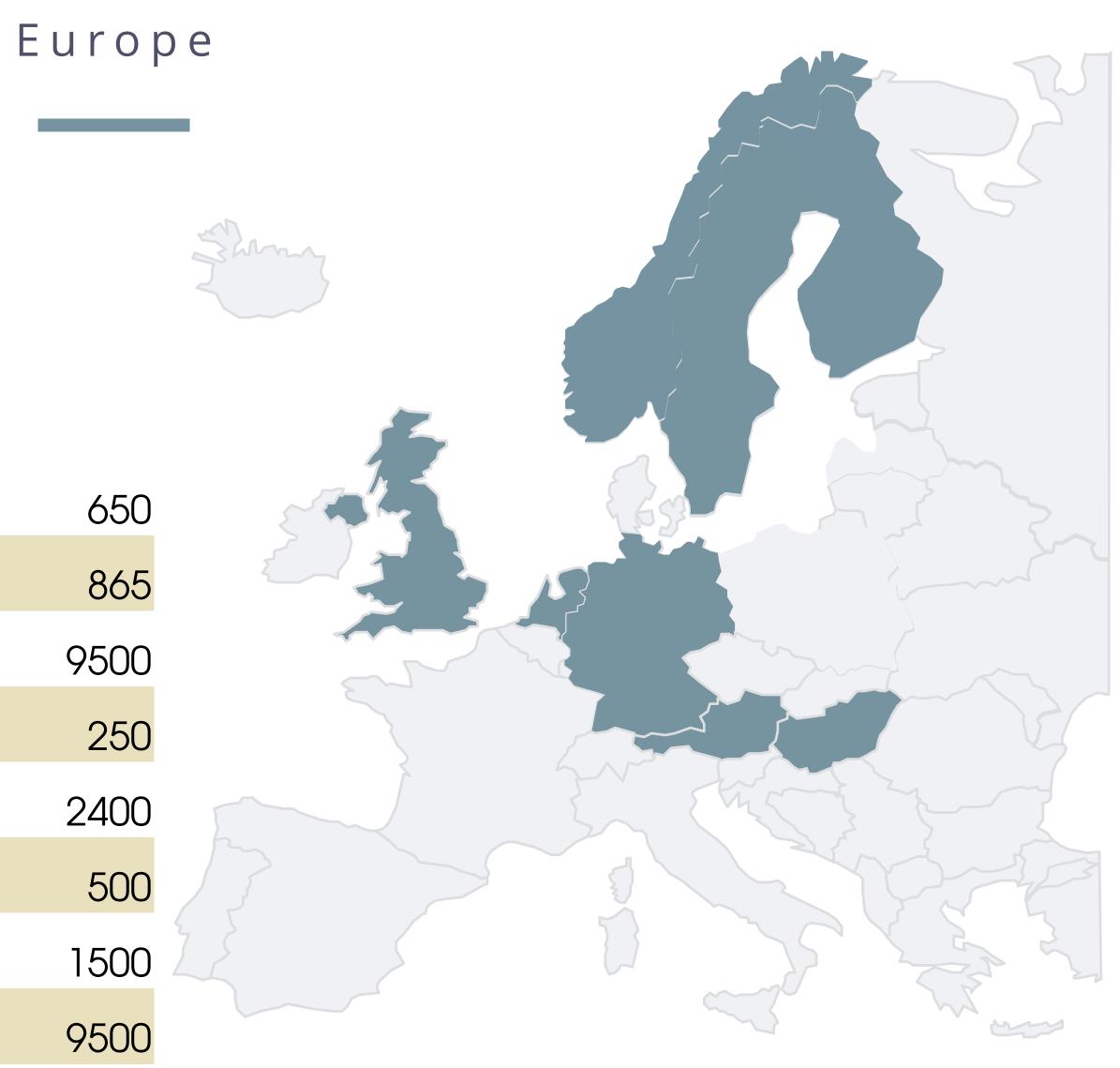
Iowa State University

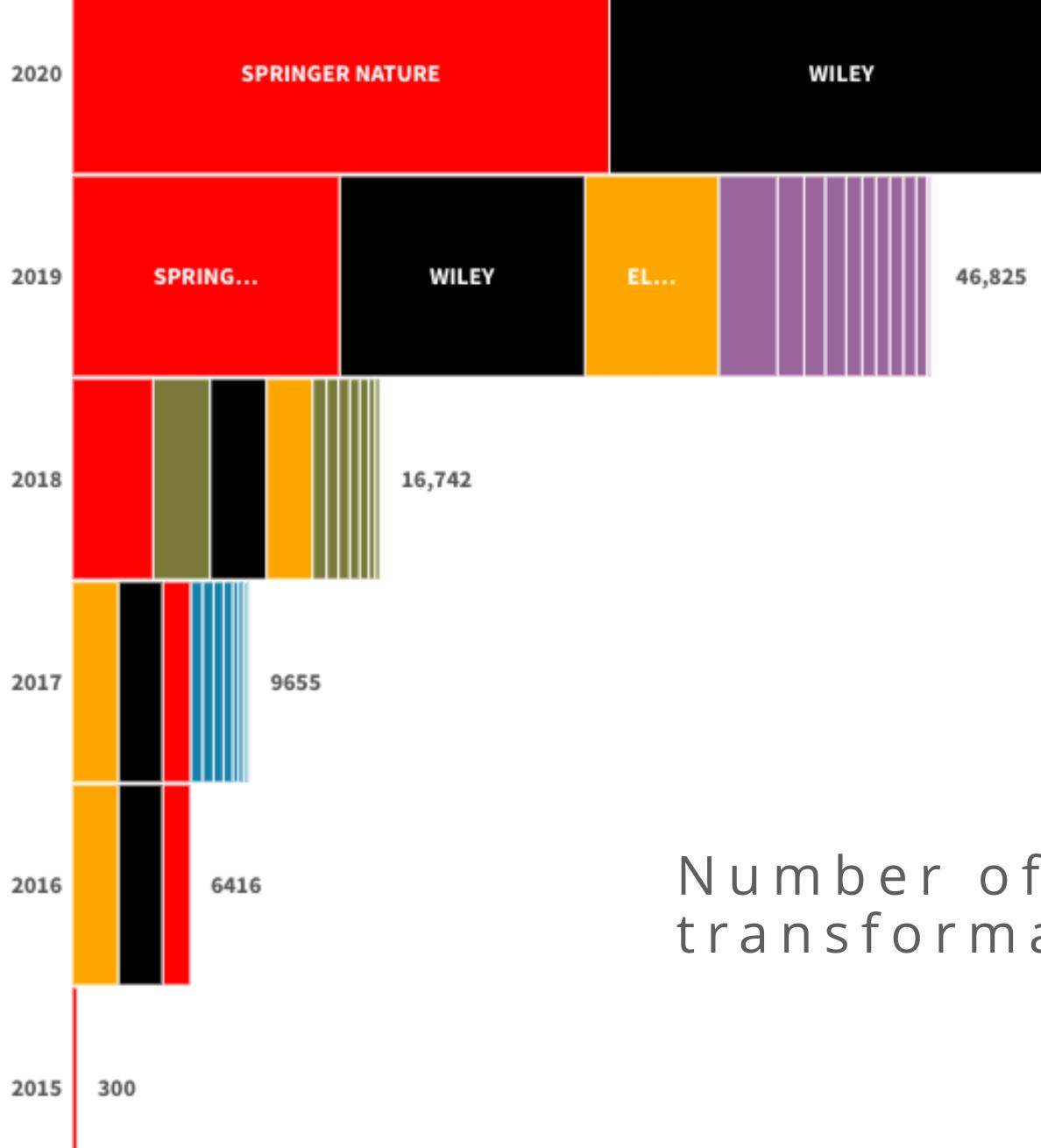
# Global Approach



# WILEY

Austria	KEMOE/FWF
Finland	FinELib consortium
Germany	Projekt DEAL Consortium
Hungary	EISZ
Netherlands	VSNU-UKB
Norway	Unit
Sweden	Bibsam Consortium
United Kingdom	Jisc

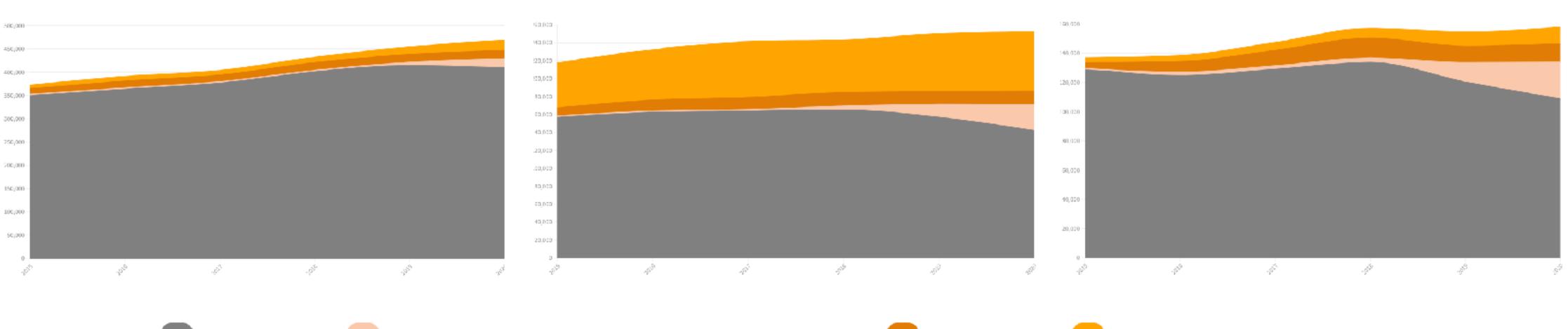




# Number of articles covered by transformative agreements per publisher

ELSEVIER BV	s	I				97,879
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# **TRANSFORMATIONS 2015-2020**



U2 SPRI ----- - - -

# Closed Transformative agreement Hybrid Fully OA journal 03 GER NATURE ----

DATA: ESAC Registry, Adam Dér









# NEGOTIATIONS

1110 00



# What are your priorities?



# Price

Do you want to reduce spend?

Value Do you want to maximize ROI?

# Arriving at a new contract





# Readership

Do you want to maximize access to content?

# Preparing to negotiate

\$



# A lot of this sits outside the library

Publisher's market environment

- Publishers' statements (eg SEC filings)
- Your current licenses
- Your university's interactions with publisher's content
- Other flow of funds to publisher
- Other direct/indirect relations with publisher

2

# Preparing to negotiate





# A lot of this sits outside the library

Publisher's market environment

Publishers' statements (eg SEC filings)

# o library

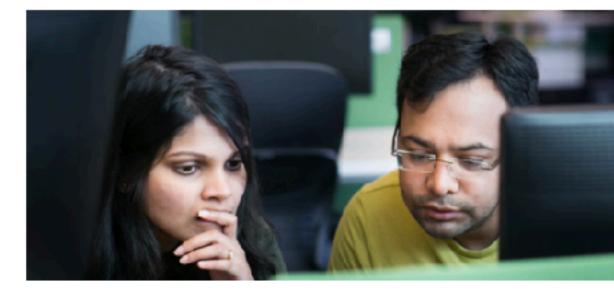
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New York: \$22.94

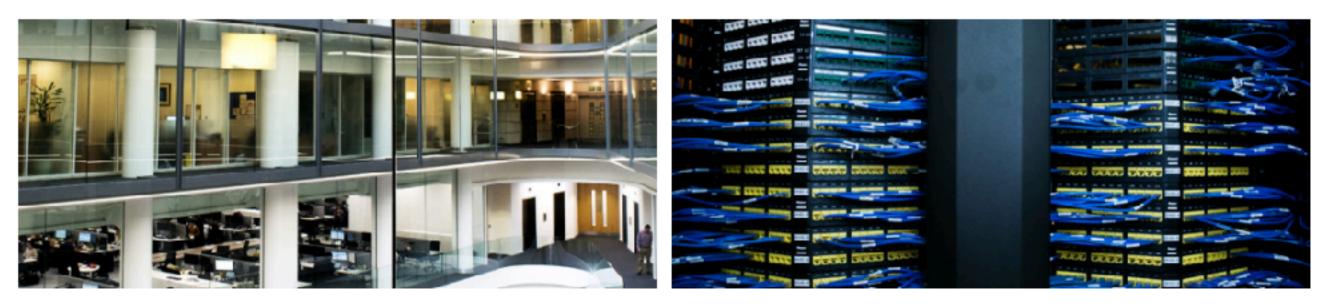
# INVESTORS

RELX is a global provider of information-based analytics and decision tools for professional and business customers. The Group serves customers in more than 180 countries and has offices in about 40 countries. It employs over 33,000 people, of whom almost half are in North America. The shares of RELX PLC, the parent company, are traded on the London, Amsterdam and New York Stock Exchanges using the following ticker symbols: London: REL; Amsterdam: REN; New York: RELX.

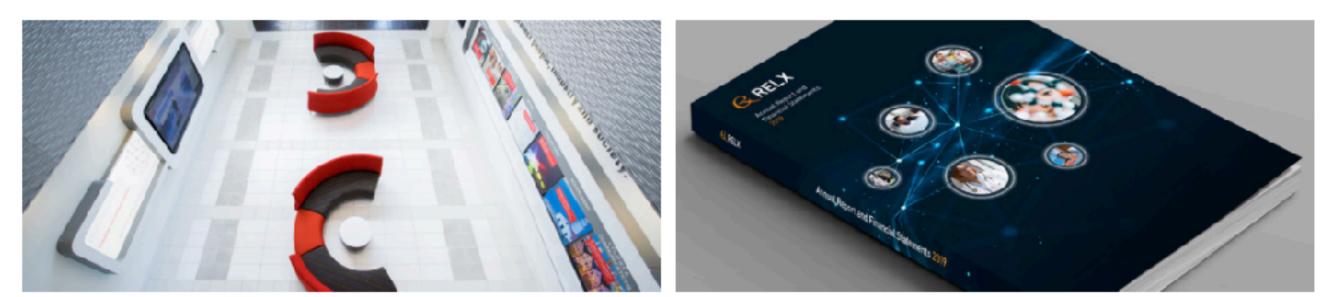
# RESULTS →



SHARE PRICE→



REGULATORY NEWS→



Our Business Investors Corporate Responsibility Careers Media

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### INVESTOR PRESENTATIONS -



### FINANCIAL CALENDAR ->

### ANNUAL REPORTS→

To date, the majority of governments that have taken a position on open access have favored the green model and have generally specified embargo periods of twelve months. The publishing community generally takes the view that this period should be sufficient to protect subscription revenues provided that publishers' platforms offer sufficient added value to the article. Governments in Europe have been more supportive of the gold model, which thus far is generating incremental revenue for publishers with active open access programs. A number of European administrations are showing interest in a business model which combines the purchasing of subscription content with the purchase of open access publishing for authors in their country. This development removes an element of risk by fixing revenues from that market, provided that the terms, price, and rate of transition negotiated are acceptable.

# Preparing to negotiate

\$



# A lot of this sits outside the library

Publisher's market environment

- Publishers' statements (eg SEC filings)
- Your current licenses
- Your university's interactions with publisher's content

2

# Our relations with scholarly content

There are three things that are (or should be) countable



What are our community members reading? How frequently? What's being ignored? What can't they access (turnaways)?

ooks - Most Used	Books - Least Used	Journals - Most Used	Journals - Least Used	Databases- Most Used	Databases - Least Used	All Publishers v
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07. Usage Data	- Journals - least u	used platforms for an	ticle usage in the previo	ous calendar year	08. Usage Data - Jour	nals - least us
	Platform		age Measures Total		Publisher A	
	IGI Global	e-Resources Platform	3		AAUC/UAAC (Association d	les universités d'
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					AEDEAN: Asociación españ	iola de estudios
					AGU	
					Ab Imperio	
					Academia Sinica	
					Acadiensis: Journal of the	-
					Advertising Educational Fo	
					African Studies Program, U	University of Wis
					Agni Air University Press	
					Allen Press	
					American Anthropological	Association
					American Association for S	
					American Association of Te	
					American Association of Te	
					American Association of Te	
					American Bar Foundation	
					American Book Review	
					American Folklore Society	
					American Institute of Musi	cology Verlag Co
					American Institute of the H	History of Pharm
					American Meteorological S	ociety
					American Poetry Review	
					American Research Center	in Egypt
					American School Counselo	r Association
					American Society for Legal	
					American Society of Comp	
					American Statistical Associ	iation
					Anthropos Institute	
					Antioch Review, Inc.	
					Appalachian Journal & App	balachian State (
					Arab Studies Institute	
					Archaeopress Architectural Association o	f Tualand
					Arizona Center for Medieva	ai and kenaissar
					Arizona Historical Society Arizona-Nevada Academy	of Science
					Arkansas Historical Associa	
					Armand Colin	
					Army Cyber Institute	
					Ars Brevis Foundation, Inc	
					Artibus Asiae Publishers	-

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th Journal Usage	Trends by month	Trends by increase & decrease	Top 10 titles	JR5 - Journal Year Of Publication	Material types: previou	s 3 years	Measure types: previous 3 years
d publishers for	article usage in t	the previous calendar year					
				1	Usage Measures Total		
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From Jan 01 2	018 to	Dec 31 2018	Go	Platforms	Trends	Ranking	Journals 👻	Databases 👻		

# There are 10,749 journals in 14 platforms. 5,834 are unique and 2,430 appear in more than one platform.

션 Copy 🖨 Print 🗟 CSV 🖾 PDF			Search:
Platform Name	A Journal Count 🔶	Unique Journals 🍦	Duplicate Journals 👙
ACM	150	150	0
ACS	0	0	C
AMS	11	7	4
CRCnetBase	0	0	0
EBSCOhost	0	0	C
Emerald	0	0	C
IGI-Global	0	0	C
JSTOR	2,001	1,942	59
Morgan & Claypool	C	C	C
Project Muse	506	506	0
ProQuest	C	C	C
Science Direct	5,655	3,229	2,426
SpringerLink	2,426	0	2,426
Taylor and Francis Online	0	0	0
Total	10,749	5,834	4,915
Showing 1 to 14 of 14 entries			Previous 1 Next

Confused about Duplicate Journals? To explain, if "Title A" appears in "Platform X", "Platform Y" and "Platform Z", the journal with "Title A" will only be listed as one unique title in the Duplicate Journals list below. While in the table shown above, the Duplicate Journals column and the Total Duplicate Journals row counts each of the journal's appearance in all the platforms. The values may be higher because one journal title can appear in many different platforms and each platform is counted in the total.

Journal Lists : Science Direct	Show Journals					
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	2366-004X	D	11
	0025-5858	D	8
	1876-2859		20



**Q** How can we help you?

💼 🚡 Home » 🗈 Library Management » 🗈 EZproxy » 🏹 Manage EZproxy

# Log files overview

Last updated: May 11, 2020

EZproxy offers institutions multiple customizable log formats to record user activity. These logs can be helpful in identifying levels of proxy usage, security concerns, and general operational details. Customization through directives allows EZproxy administrators to refine what information they receive and how often they receive it.

# Log types

The log files generated by EZproxy provide information only about remote users' activity.

The types of logs that can be generated by EZproxy are defined below. The settings described are the default settings for standalone EZproxy that are set in the config.txt file when EZproxy is first downloaded. Many of these options can be customized to fit the needs of your institution. For more information about customization options, see the tabs for each individual log and the related directives for these log types.

# Audit logs

Audit logs are daily logs that contain information about your users' access to EZproxy as specified by the conditions you set with the Audit directive. By default, the config.txt file you download with EZproxy is set to Audit Most, which will record most login events, usage limits, and others (see the Audit logs tab for more details). These log files are retained in a directory named audit which is a subdirectory of the EZproxy installation directory; you cannot redirect these files to be saved in another directory. However, you can customize your audit logs by specifying which events you would like EZproxy to record and how long you would like EZproxy to retain these files. Audit events can be viewed by logging in to the EZproxy administration page where you can search all files in audit directory. They can also be viewed in your operating system by opening the audit folder within the EZproxy installation directory. The information included in these logs can be helpful in monitoring and resolving security issues.

A

### Table of contents

- 1. Log types
- 1.1. Audit logs
- 1.2. EZproxy logs
- 1.3. message.txt logs
- 1.4. SPU logs
- 2. Audit logs
- 2.1. Suggested Configuration
- 3. Ezproxy.log
- 3.1. Suggested Configuration
- 4. Messages.txt
- 4.1. Suggested Configuration
- 5. Spu.log
- 5.1. Suggested Configuration
- 6. Log file analysis
- 6.1. Tools for Analysis
- 6.2. EZproxy-specific status codes
- 7. Related directives
- 7.1. Commonly used data directives related to EZproxy and SPU logs
- 7.2. Commonly used security directives related to audit and messages logs







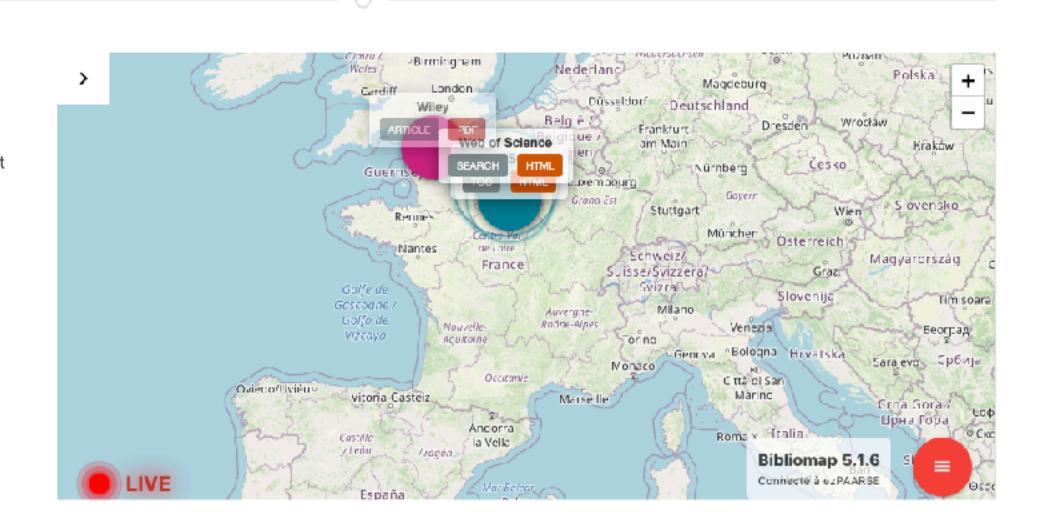
ezPAARSE is a free and open-source software that can ingest your (proxy) log files and show how users access subscribed electronic resources on publishers'websites.



AnalogIST is the collaborative space where we gather all analyses made for ezPAARSE by its users. Those analyses help to implement specific parsers used by ezPAARSE.



Bibliomap shows geo-localized access events generated by ezPAARSE in real-time on a map. It monitors your ezproxy traffic and help push for the adoptation of ezPAARSE in your institution by showing everyone what it is all about!



Through its online form or API, it filters, extracts and enriches the access events that were spotted and produces a CSV file following COUNTER codes of practices.

In France, 64 institutions use ezPAARSE to process 2,018 days of logs and so to generate 694,994,347 UEs distributed on 224 publisher's platforms and 4,118,221 journals and ebooks distinct titles.

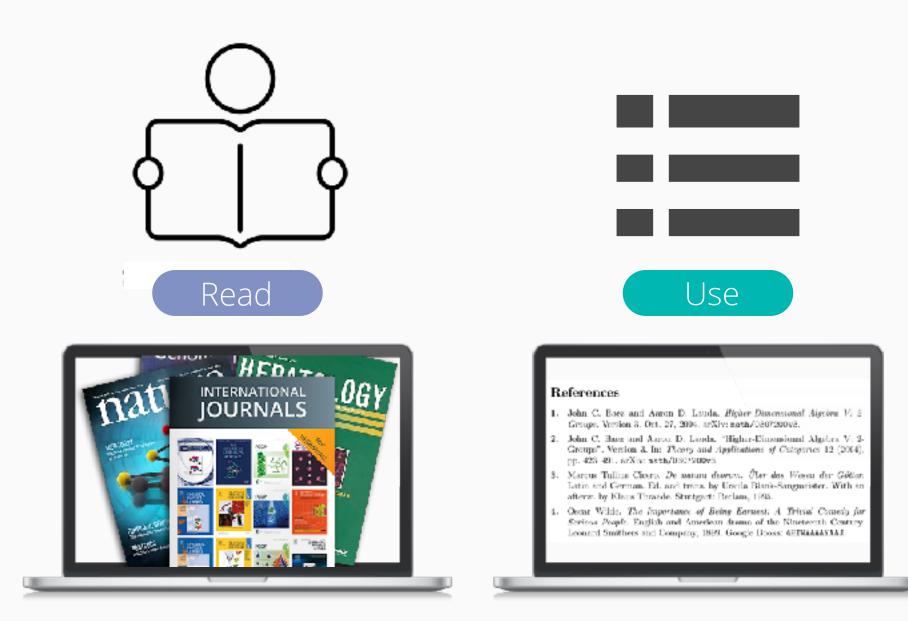
••••• **CZMESURE** 

ezMESURE is an access-controlled national repository aggregating subscribed electronic resources usage statistics generated by ezPAARSE local instances of the French Higher Education and Research organizations.



ENGLISH

# Our relations with scholarly content



What are our community members reading? How frequently? What's being ignored? What can't they access (turnaways)?

What's being cited by our community members in their work? Are things being cited to which we don't have access?

There are three things that are (or should be) countable



# 172 document results

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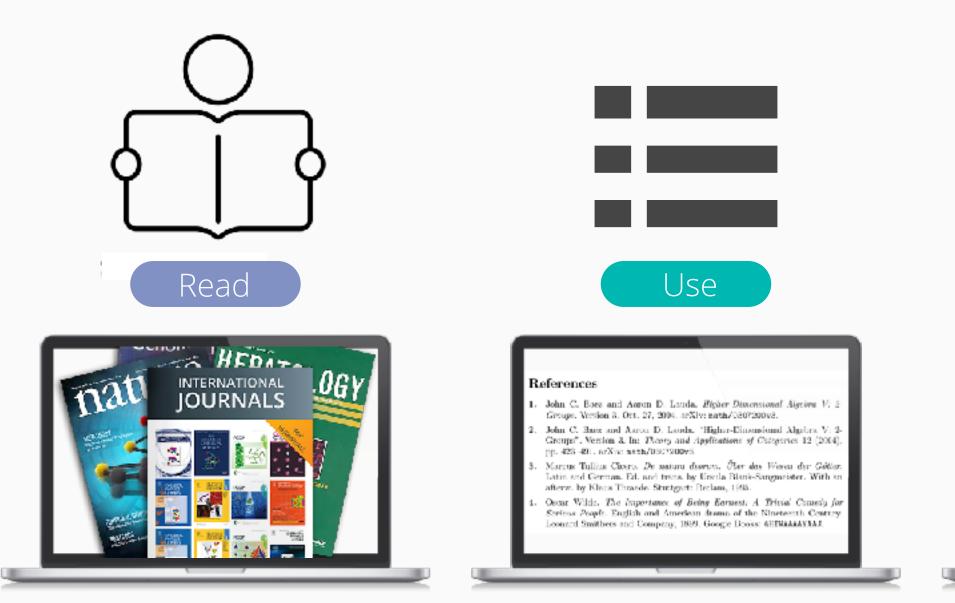
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	Authors	Year	Source	Cited by
	Yin <b>, R.</b> K.	1994	Case Study Research: Design and Methods	63263
n deep convolutional	Krizhevsky, A., Sutskever, I., Hinton, G.E.	2012	Advances in Neural Information Processing Systems 2, pp. 1097-1105	36922
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rom scale-invariant	Lowe, D.G.	2004	International Journal of Computer Vision 60(2), pp. 91-110	36377
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I Model Identification	Akaike, H.	1974	IEEE Transactions on Automatic Control 19(6), pp. 716-723	28860
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# Our relations with scholarly content



What are our community members reading? How frequently? What's being ignored? What can't they access (turnaways)?

work?

There are three things that are (or should be) countable







What's being cited by our community members in their

Are things being cited to which we don't have access?

Where are our community members placing their articles/ papers? Are they publishing in journals to which we don't have access? What's their open access practice? Who's funding their research (and any OA mandate)? How is their work being cited?

# 

FILTERS FAVORITES > GROUPS ➤ PUBLICATION YEAR 0 2020 3,503 0 2019 3,578 0 2018 3,684 0 2017 3,508 0 2016 3,262 0 2015 3,484 0 2014 3,261 0 2013 3,207 0 2012 3,036 0 2011 2,800

- > RESEARCHER
- > FUNDER
- COUNTRY OF FUNDER
- ✓ RESEARCH ORGANIZATION

0	Carnegie Mellon University	33,323
0	University of Pittsburgh	2,259
0	Massachusetts Institute of Technology	1,685
0	National Laboratory of Frascati	1,532
0	University of Minnesota	1,507
0	Joint Institute for Nuclear Research	1,454
0	Johns Hopkins University	1,408
0	Peking University	1,403
0	University of Rochester	1,388
0	University of Virginia	1,379
0	The Ohio State University	1,371
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Carnegie Mellon University Research Organization

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PUBLICATIONS	DATASETS	GRANTS	PATENTS
33,323	1,447	1,926	1,794

Title, Author(s), Bibliographic reference - About the metrics

Engineering exosome polymer hybrids by atom transfer radical polymerization Sushil Lathwal, Saigopalakrishna S. Yerneni, Susanne Boye, Upenyu L. Muza, Shuntaro Takahashi, Naoki Sugimoto, Albena Leder... 2020, Proceedings of the National Academy of Sciences of the United States of America - Article Exosomes are emerging as ideal drug delivery vehicles due to their biological origin and ability to transfer cargo between cells. However, rapid clearance of exogenous exosomes from the circulation as... more Altmetric 10 =+ Add to Library

### Wearable Soft Technologies for Haptic Sensing and Feedback

### Jessica Yin, Ronan Hinchet, Herbert Shea, Carmel Majidi 2020, Advanced Functional Materials - Article

Virtual reality (VR) and augmented reality (AR) systems have garnered recent widespread attention due to increased accessibility, functionality, and affordability. These systems sense user inputs and ... more

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### Fragile Glasses Associated with a Dramatic Drop of Entropy under Supercooling

Chun-Shing Lee, Matteo Lulli, Ling-Han Zhang, Hai-Yao Deng, Chi-Hang Lam 2020, Physical Review Letters - Article

We perform kinetic Monte Carlo simulations of a distinguishable-particle lattice model of structural glasses with random particle interactions. By varying the interaction distribution and the average ... more

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# 2020, Physical Review Letters - Article

We measure ^{2}H(e,e^{'}p)n cross sections at 4-momentum transfers of Q^{2}=4.5±0.5 (GeV/c)^{2} over a range of neutron recoil momenta p\_{r}, reaching up to ~1.0 GeV/c. We obtain data at fixed ... more

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### Self-Defeating Codes of Medical Ethics and How to Fix Them: Failures in COVID-19 Response and Beyond

### Alex John London

### 2020, The American Journal of Bioethics - Article

Statements of the core ethical and professional responsibilities of medical professionals are incomplete in ways that threaten fundamental goals of medicine. First, in the absence of explicit guidance... more

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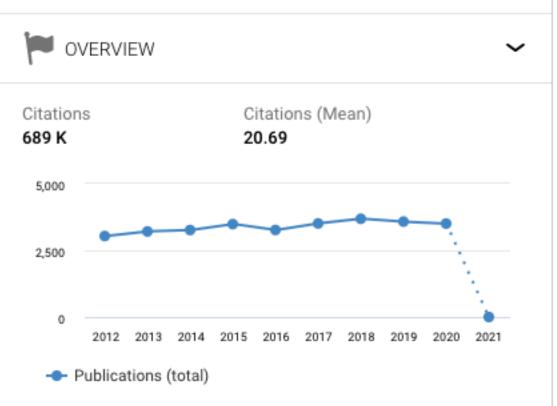
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C. Yero, D. Abrams, Z. Ahmed, A. Ahmidouch, B. Aljawrneh, S. Alsalmi, R. Ambrose, W. Armstrong, A. Asaturyan, K. Assumin-Gyim...

### ANALYTICAL VIEWS

RESEARCH CATEGORIES

08 Information and Computing Sciences	10,172
0801 Artificial Intelligence and Image Processing	6,132
09 Engineering	5,735
02 Physical Sciences	3,483
01 Mathematical Sciences	2,964



OPEN ACCESS	~
Closed	17,386
All OA	15,937
Green, Submitted	5,416
Bronze	4,060
Pure Gold	2,655
RESEARCHERS	~
Manfred Paulini Carnegie Mellon University, United States	1,133

Arie Bodek University of Rochester, United States	1,067
<b>Ignacio Redondo</b>	1,044
Centro de Investigaciones Energéticas, Medioambientales y Tecn	ológ

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O University of Rochester	1,383					
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<ul><li>&gt; JOURNAL LIST</li><li>&gt; OPEN ACCESS</li></ul>		The visualization shows the number of published publications in each year for the selected publishers. The default entities are selected based on the activity in the last 10 years - you can modify the selection by removing or adding entities.

# Dimensions

### FILTERS

FAVORITES

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- > PUBLICATION YEAR
- > RESEARCHER
- > FUNDER
- > COUNTRY OF FUNDER
- > RESEARCH ORGANIZATION
- LOCATION RESEARCH ORGANIZATION
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- > PUBLICATION TYPE
- > SOURCE TITLE
- > PUBLISHER

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	15,937
O Green, Submitted	5,416
O Bronze	4,060
O Pure Gold	2,655
○ Hybrid	1,405
Green, Accepted	1,286
O Green, Published	1,115

2020 OR 2019 OR 2018 OR 2017 OR 2016 OR 2015 OR 2014 OR 2013 OR 2012 OR 2011  $_{\rm X}$  Publication Year

Carnegie Mellon University Research Organization ×

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PUBLICATIONS	DATASETS	GRANTS	PAT
33,323	1,447	1,926	1,79

Title, Author(s), Bibliographic reference - About the metrics

# Engineering exosome polymer hybrids by atom transfer radical polymerization

2020, Proceedings of the National Academy of Sciences of the United States of America - Article

Exosomes are emerging as ideal drug delivery vehicles due to their biological origin and ability to transfer cargo between cells. However, rapid clearance of exogenous exosomes from the circulation as... more

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# Jessica Yin, Ronan Hinchet, Herbert Shea, Carmel Majidi

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Virtual reality (VR) and augmented reality (AR) systems have garnered recent widespread attention due to increased accessibility, functionality, and affordability. These systems sense user inputs and ... more

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Chun-Shing Lee, Matteo Lulli, Ling-Han Zhang, Hai-Yao Deng, Chi-Hang Lam 2020, Physical Review Letters - Article

We perform kinetic Monte Carlo simulations of a distinguishable-particle lattice model of structural glasses with random particle interactions. By varying the interaction distribution and the average ... more

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C. Yero, D. Abrams, Z. Ahmed, A. Ahmidouch, B. Aljawrneh, S. Alsalmi, R. Ambrose, W. Armstrong, A. Asaturyan, K. Assumin-Gyim... 2020, Physical Review Letters - Article

We measure ^{2}H(e,e^{'}p)n cross sections at 4-momentum transfers of Q^{2}=4.5±0.5 (GeV/c)^{2} over a range of neutron recoil momenta p\_{r}, reaching up to ~1.0 GeV/c. We obtain data at fixed ... more

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### Sushil Lathwal, Saigopalakrishna S. Yerneni, Susanne Boye, Upenyu L. Muza, Shuntaro Takahashi, Naoki Sugimoto, Albena Leder...

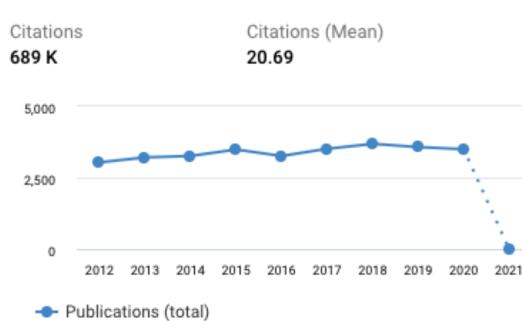
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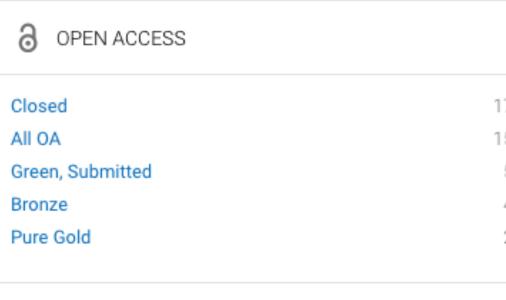
### **〈** ANALYTICAL VIEWS

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### VERVIEW

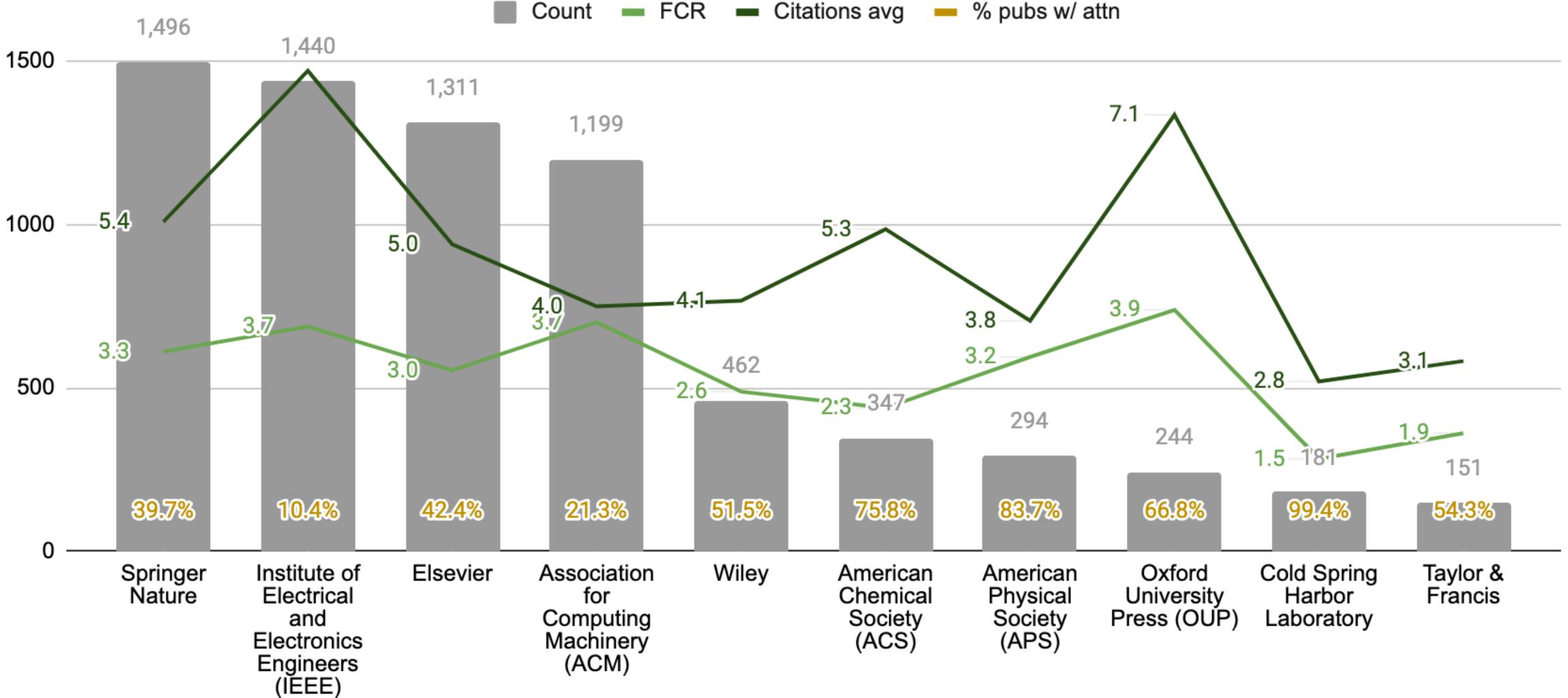




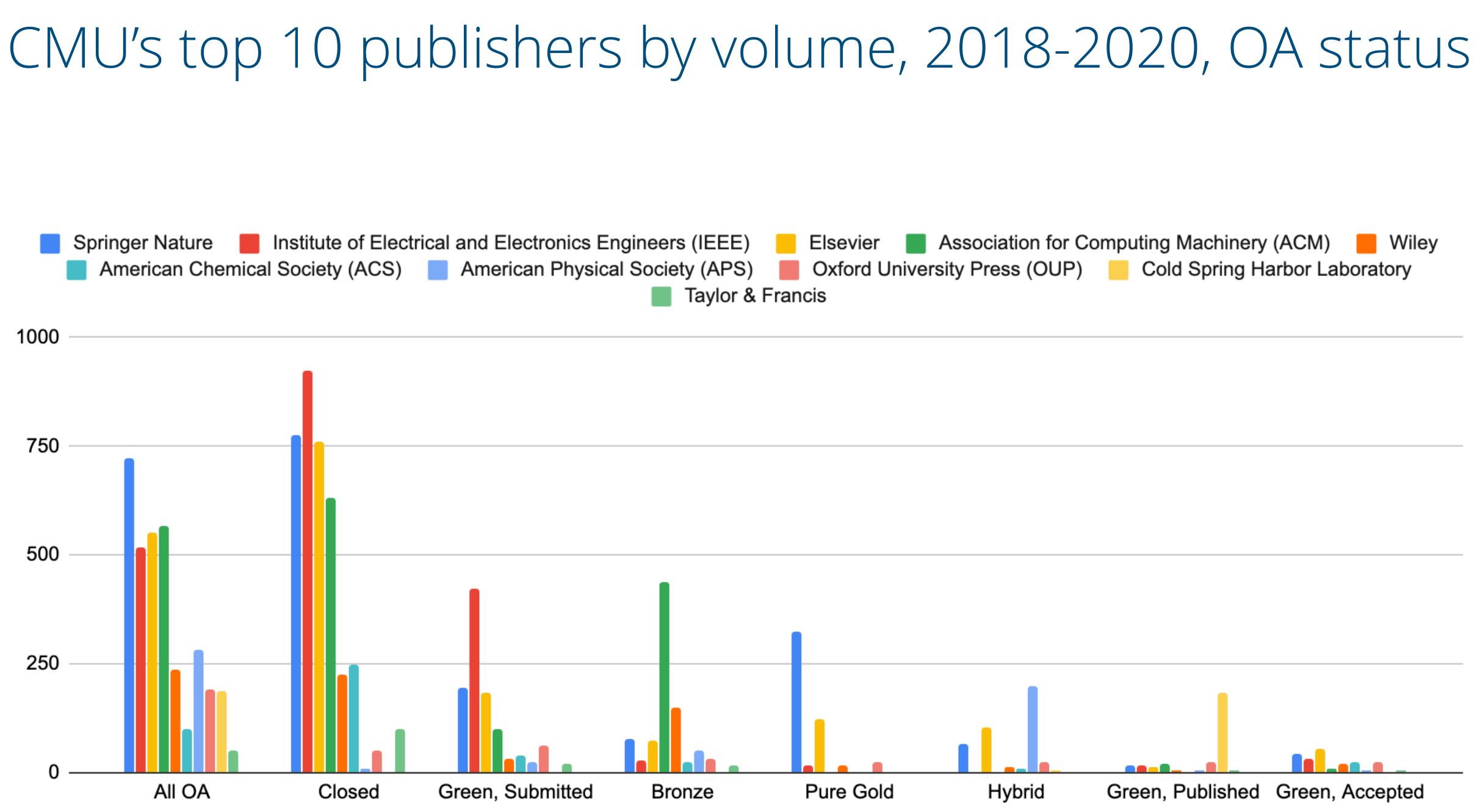
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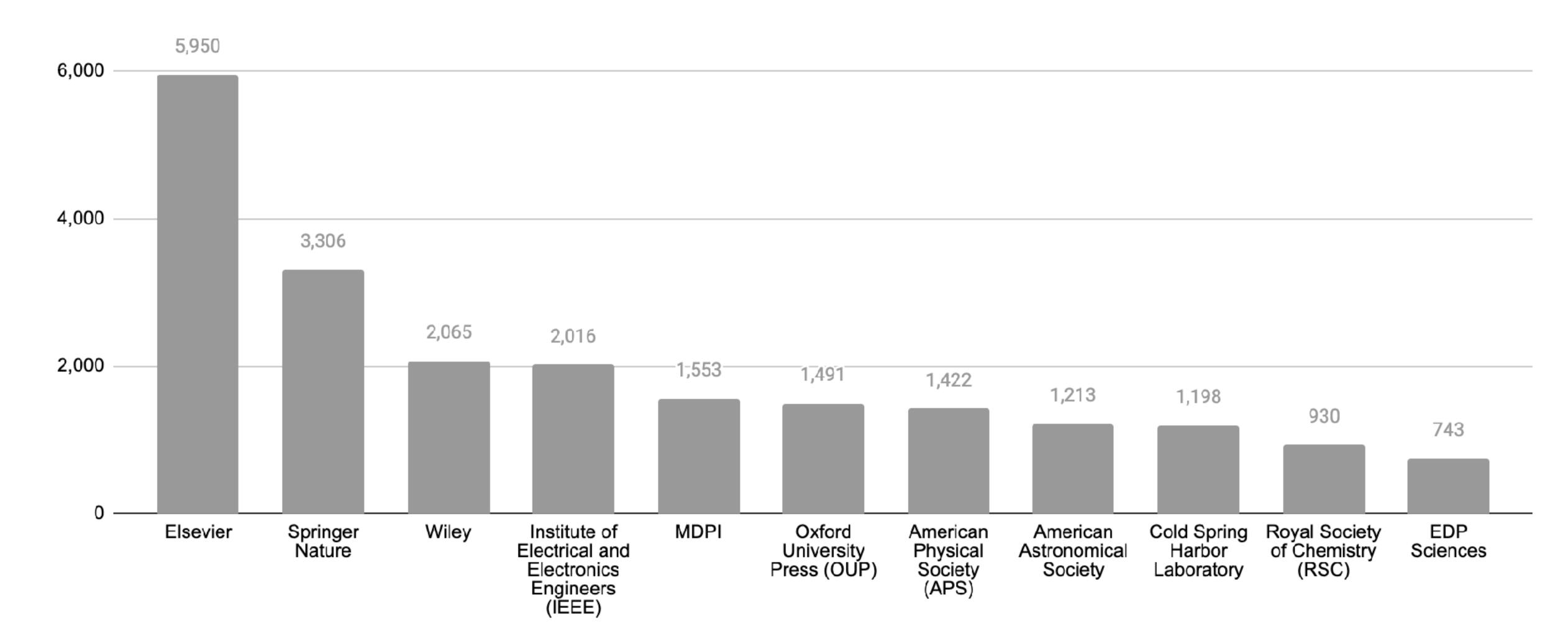
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# Publishers where CMU's publications from 2018-2020 are cited





# Preparing to negotiate

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# A lot of this sits outside the library

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Publishers' statements (eg SEC filings)

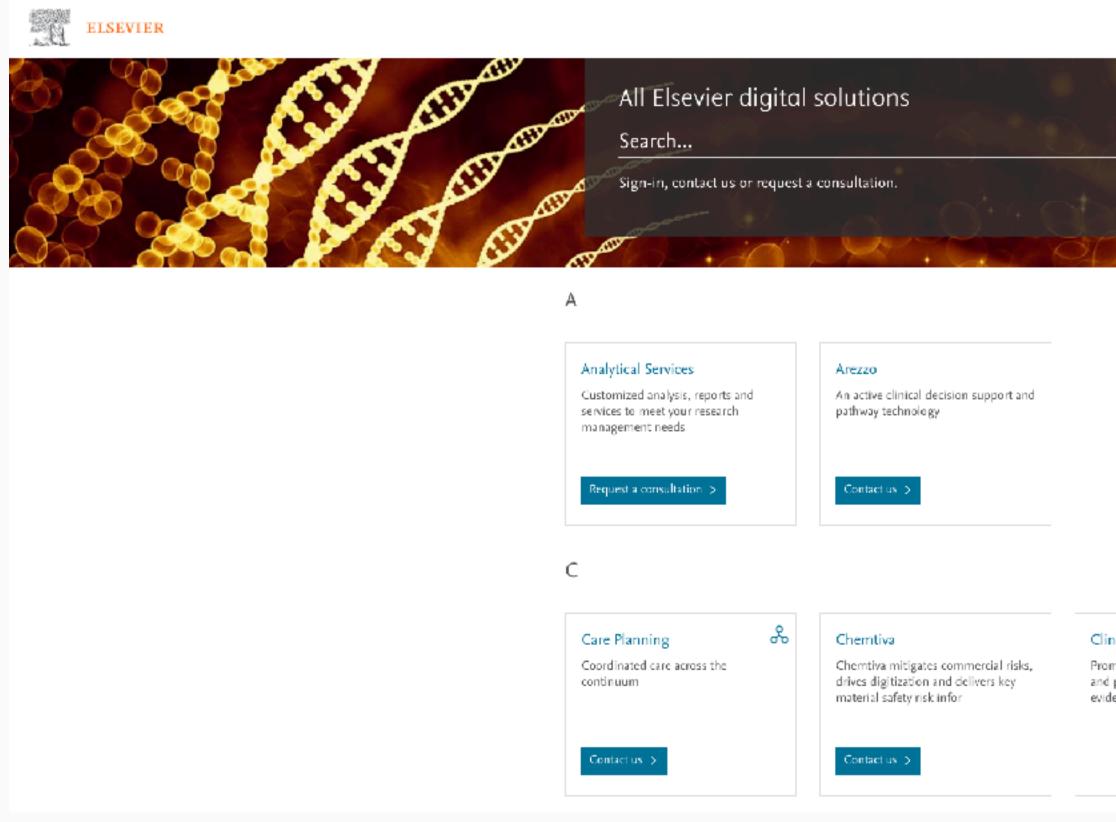
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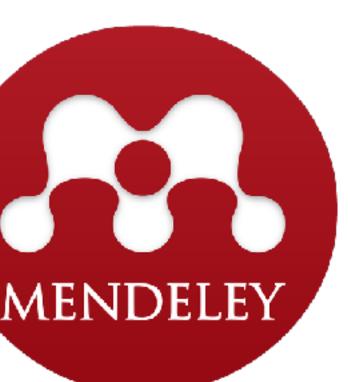


















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RESEARCH ORGANIZATIONS	All OA	2	238 2,038	
	Green, Submitted		84 525	
PLACES	Pure Gold		51 512	
COMPARE	Hybrid		44 498	
	Green, Accepted		37 415	
	Bronze		18 63	
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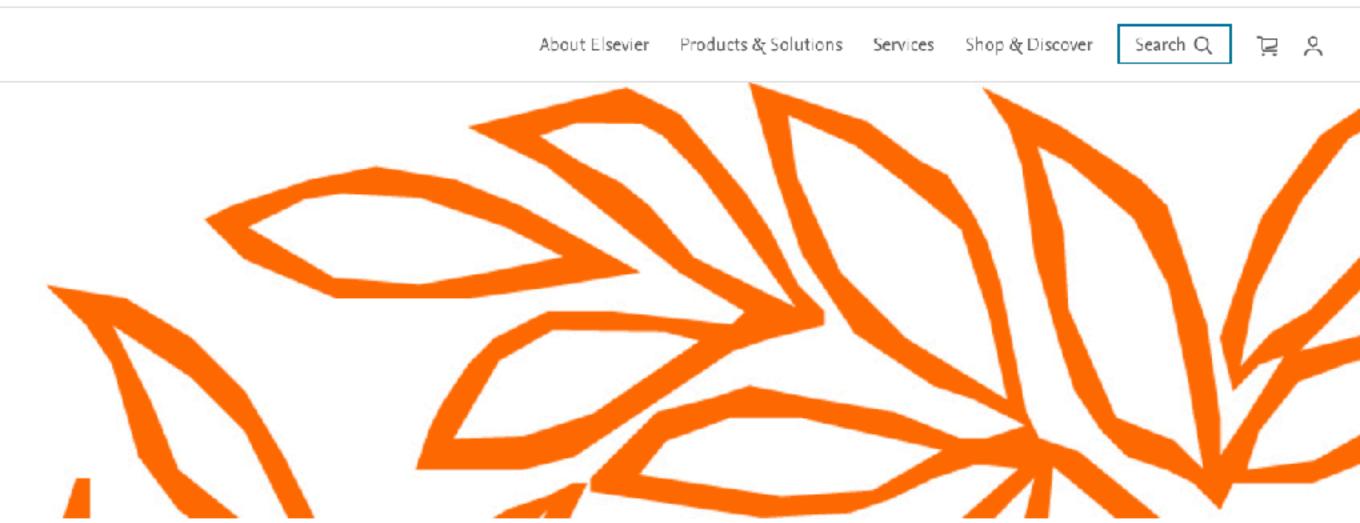
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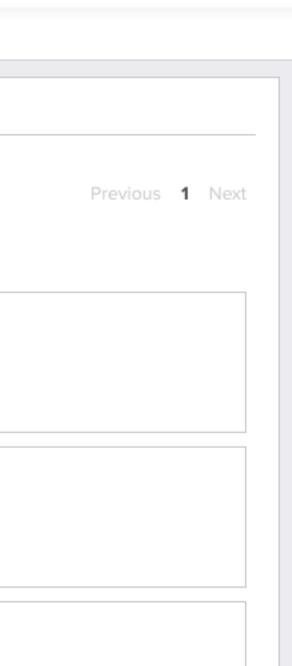
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				ARTIFICIAL INTELLIGENCE IN ENGINEERING	ARIE	Editorial Board Member	Carnegie Mellon University	Dept. of Ci
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				Progress in Polymer Science	JPPS	Guest Editor	Carnegie Mellon University	Dept. of C
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				Electronic Notes in Theoretical Computer Science	ENTCS	Editor	Carnegie Mellon University	Dept. of C
				Journal of Applied Logic	JAL	Editorial Board Member	Carnegie Mellon University	Dept. of N
				Design Studies	JDST	Associate Editor	Carnegie Mellon University	Dept. of N
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				Data & Knowledge Engineering	DATAK	Editor-in-Chief	Carnegie Mellon University	Software
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				Journal of Discrete Algorithms	JDA	Editorial Board Member	Carnegie Mellon University	
				Discrete Mathematics	DISC	Editorial Board Member	Carnegie Mellon University	Dept. of N Dept. of N
				Research Policy	RESPOL	Advisory Editor	Carnegie Mellon University	General
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	PROFESSIONAL ACTIVITIES         Showing 1-12 out of 12         Previous 1         Title ^         Date
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0000-0001-7325-793X	President
Associate Professor of Organizational Behavior and Theory TEPPER SCHOOL OF BUSINESS	COMMITTEE MEMBERSHIP         Negotiation and Team Resources Institute         1 Mar 2018         Chair
412-268-6677	COMMITTEE MEMBERSHIP
tcohen@andrew.cmu.edu	Committee Member 1 Mar 2016 - 1 Jul 2016
<ul> <li>Carnegie Mellon University, Tepper School of Business, 5000 Forbes Ave, Pittsburgh, PA, 15213, United</li> </ul>	Member       Carnegie Mellon University         COMMITTEE MEMBERSHIP       < BACK TO MY SEARCH       ABOUT       PUBLICATIONS       PROFESSIONAL       TEACHING
States	Editorial Review Board Member
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3/cf_dev/AbsByAuth.cfm?pe	Showing 1-8 out of 8 Title $\land$ Date $\checkmark$ Type
	Jennifer Lynn Bruder Journal Reviewing / REFEREEING Neuroscience Letters
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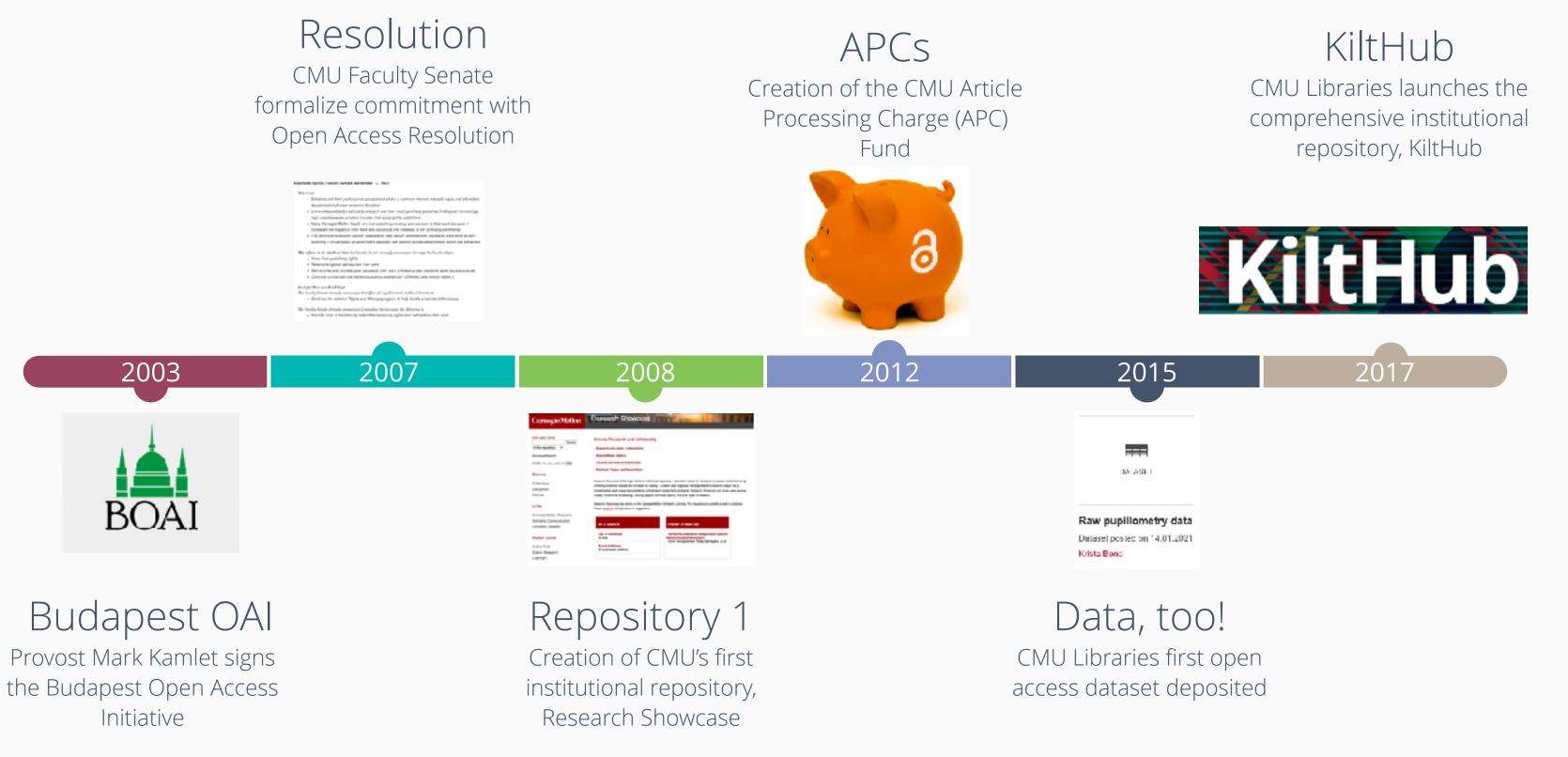








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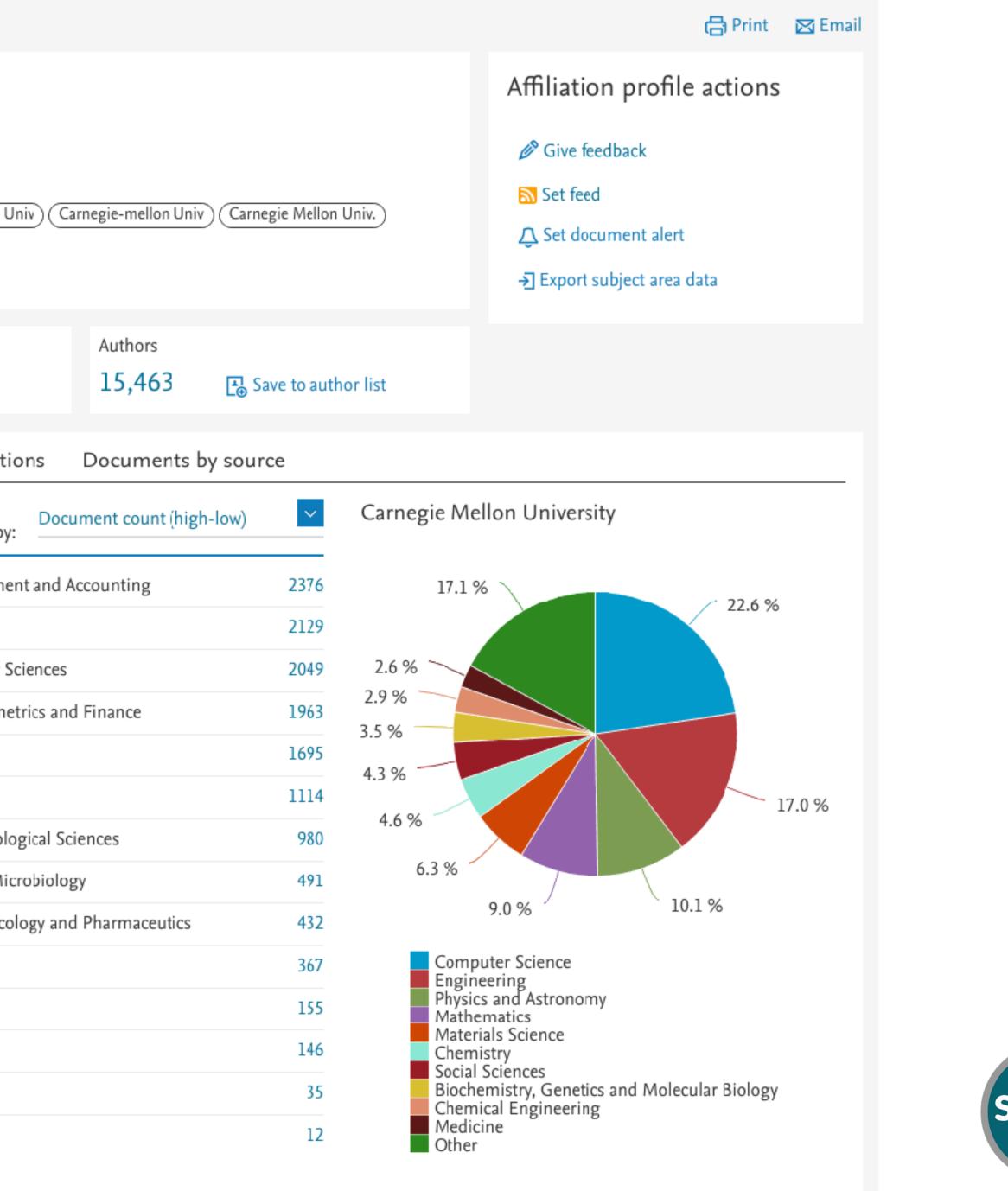


**Robotics and Automation Transition Design Artificial Intelligence** Cybersecurity and Privacy Fine Arts, Drama and Music Ethics and Public Policy Advanced Manufacturing Data Science **Digital Humanities Behavioral Economics** Neuroscience Entrepreneurship



# Carnegie Mellon University

5000 Forbes Avenue, Pittsburgh PA, United States Affiliation ID: 60027950 Other name formats: Carnegie Mellon	University	Carnegie-mellon U	Iniversity	Carnegie Mellon U
Documents, whole institution <b>95,193</b>	0	Documents, af <mark>88,632</mark>	filiation onl	у
Documents by subject area	Affiliation	hierarchy	Collabor	ating affiliation
				Sort by:
Computer Science		3523	4 Busir	iess, Manageme
Engineering		2648	3 Neur	oscience
Physics and Astronomy		1565	2 Earth	and Planetary S
Mathematics		1404	3 Econ	omics, Econome
Materials Science		981	4 Energ	3y
Chemistry		718	4 Multi	disciplinary
Social Sciences		667	8 Agric	ultural and Biolo
Biochemistry, Genetics and Molecul	lar Biology	541	9 Imm	unology and Mic
Chemical Engineering		453	9 Pharr	nacology, Toxico
Medicine		400	1 Healt	h Professions
Arts and Humanities		369	2 Nurs	ing
Psychology		329	1 Unde	fined
Environmental Science		301	6 Veter	inary
Decision Sciences		258	5 Denti	stry

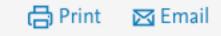


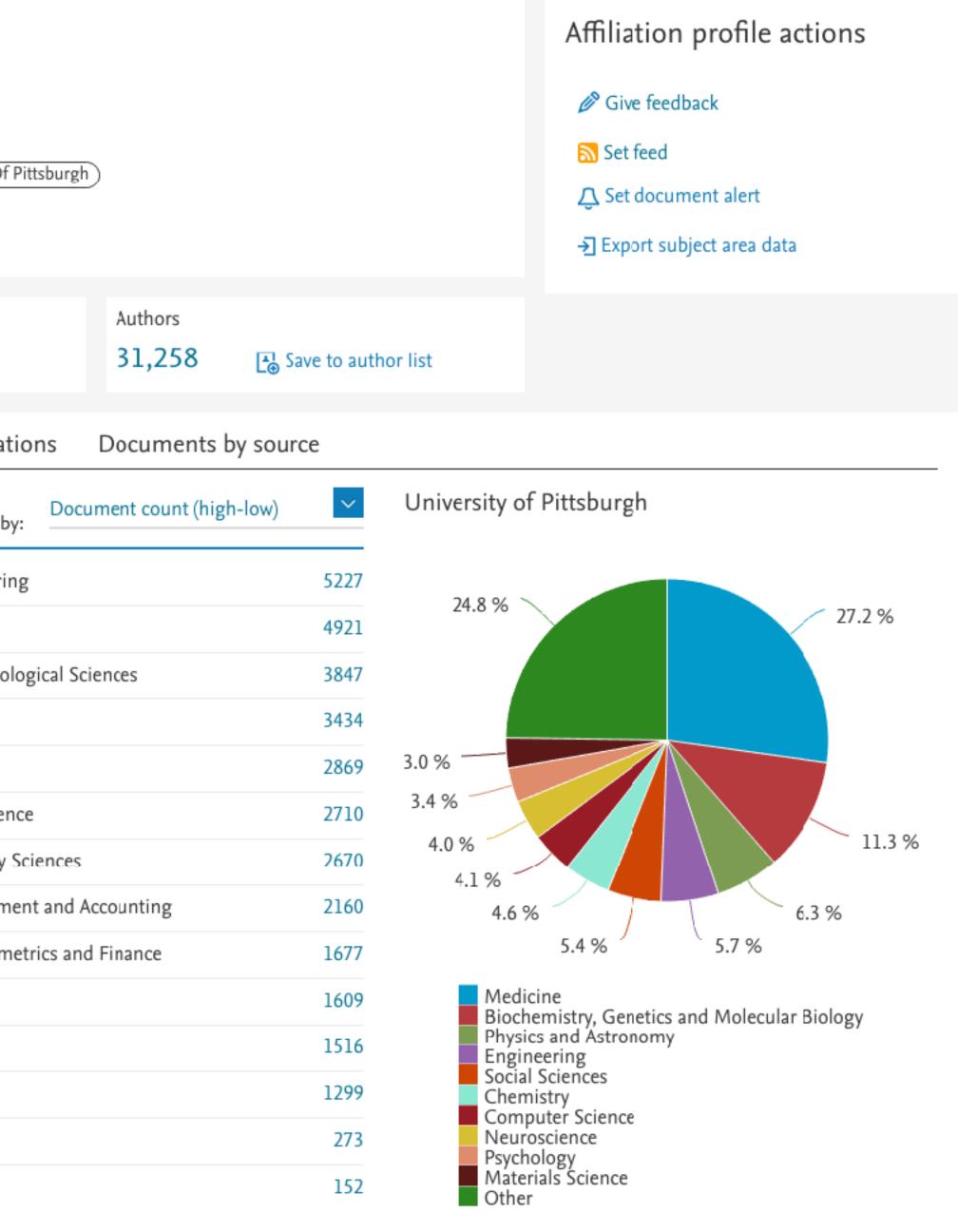


# University of Pittsburgh

4200 Fifth Avenue, Pittsburgh PA, United States Affiliation ID: 60015543 Other name formats: (University Of Pittsburgh) (Univ Of Pittsburgh) (Univ. Pittsburgh) (Univ. Of Pittsburgh)

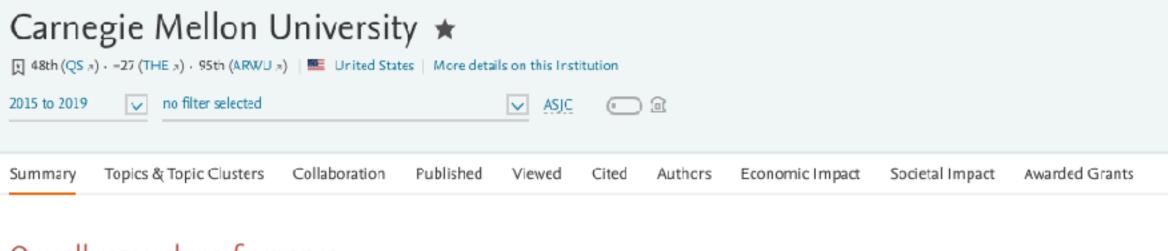
Documents, whole institution 213,829	0	Documents, a <b>147,210</b>	ffiliation only	
Documents by subject area	Affiliation	hierarchy	Collaborating affili	ati
			Sort	ь
Medicine		6449	96 Chemical Enginee	rin
Biochemistry, Genetics and Moleo	cular Biology	2685	51 Nursing	
Physics and Astronomy		1497	77 Agricultural and B	iol
Engineering		1357	71 Health Professions	S
Social Sciences		1285	59 Multidisciplinary	
Chemistry		1095	50 Environmental Sci	en
Computer Science		979	98 Earth and Planetar	ry S
Neuroscience		945	57 Business, Manage	me
Psychology		810	02 Economics, Econo	m
Materials Science		711	18 Dentistry	
Mathematics		687	76 Decision Sciences	
Arts and Humanities		626	67 Energy	
Pharmacology, Toxicology and Pha	armaceutics	586	64 Veterinary	
Immunology and Microbiology		526	55 Undefined	





Scopus





# Overall research performance



# Publications by Subject Area

 $\sim$ Donut Chart

Other (17.2%)

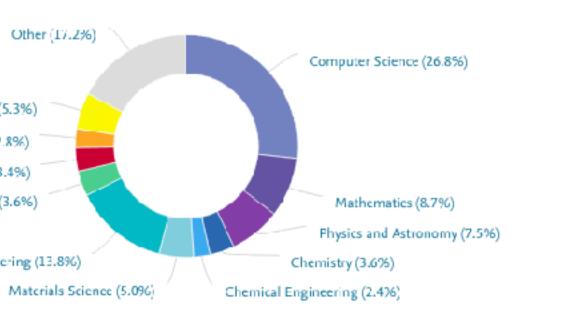
Social Sciences (5.3%) Arts and Humanities (2.8%) Medicine (3.4%) Biochemistry, Genetics and Molecular Biology (3.6%)

Engineering (13.8%)

> Analyze in more detail

2.33 Field-Weighted Citation Impact 🔹 🛈

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